

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

COMMUNITY PLANNING AND DEVELOPMENT

COMMUNITY DEVELOPMENT BLOCK GRANTS

PROGRAM PERFORMANCE

STRATEGIC GOAL/OBJECTIVE	ACTUAL 2002	ESTIMATE 2003	ESTIMATE 2004
Strategic Goal C: Strengthen communities.			
Discretionary BA (Dollars in Thousands)	\$6,447,707	\$3,461,320	\$3,454,360
FTE			
Headquarters	77	81	79
Field	260	272	267
Subtotal	337	353	346
S&E Cost (Dollars in Thousands)			
Personal Services	\$29,219	\$31,391	\$31,622
Travel	338	310	320
Printing	238	172	172
Other Services	958	956	1,208
Supplies	30	11	11
Subtotal	30,783	32,840	33,333
Strategic Objective C.2: Help organizations access the resources they need to make their communities more livable.			
Indicator: The share of State CDBG funds that benefit low- and moderate-income persons remains at or exceeds 96 percent.	96.4%	98%	96%
Indicator: COPC grantees will receive an extra 20 percent in non-Federal funds above the match amount originally claimed in their application between the times they start and complete their projects.	31%	20%	20%
Indicator: The share of CDBG entitlement funds that benefit low- and moderate-income persons remains at or exceeds 92 percent.	94.4%	92%	92%
Strategic Objective C.1: Provide capital and resources to improve economic conditions in distressed communities.			
Indicator: A total of 90,000 jobs will be created or retained through CDBG.	CDBG 90,263 Section 108 10,092	CDBG 90,000 Section 108 10,000	CDBG 90,000
Indicator: A total of 3,728 youths are trained in construction trades through Youthbuild.	3,728	3,774	3,728

EXPLANATION OF PERFORMANCE

Performance/Means and Strategies

The Community Development Block Grant (CDBG) program provides flexible funding for communities across the Nation to develop and implement community and economic development strategies that primarily benefit low- and moderate-income individuals.

The Department requests \$3.454 billion in program funding and \$33.3 million in S&E for a total of \$3.488 billion to support Strategic Goal C: Strengthen communities.

CDBG request supporting Strategic Goal C: Strengthen communities, specifically Objective C.2: Help communities more readily access revitalization resources to become more livable. In 2002, 90,263 jobs were created or retained through CDBG. Through CDBG, jobs created or retained will reach 90,000 in 2003 and funds requested for 2004 will create or retain 90,000 jobs through CDBG.

The share of CDBG entitlement and State funds benefiting low and moderate income persons will remain or exceed 92 percent and 96 percent respectively in 2004.

CDBG Performance Reporting and Program Evaluation:

The source of data for actual accomplishments is reported using the Integrated Disbursement and Information System (IDIS).

Youthbuild

The Youthbuild program supports Strategic Goal C, specifically C.2: Help communities more readily access revitalization resources to become more livable.

Youthbuild is a key tool to making welfare reform work by enabling low-income youth to make a successful transition from dependency to work. The Youthbuild program, which is targeted to 16- to 24-year old high school dropouts, provides disadvantaged young adults with education and employment skills through rehabilitating and constructing housing for low-income and homeless people. The Youthbuild program has been successful in encouraging at-risk youth to engage in remedial education, including leadership and skills training. The program also furthers opportunities for placement in apprenticeship programs and gainful employment.

Approximately 3,728 youth will have been trained and 1,533 units of housing will be developed under the fiscal year 2002 program. However, HUD received 360 Youthbuild applications and only 115 of these were funded. The availability of the fiscal year 2002 funds was announced in the fiscal year 2002 SuperNOFA and \$65 million is proposed for fiscal year 2003. The fiscal year 2004 request for \$65 million will provide more than 3,728 young people with skills they need to obtain jobs. This demand for resources reflects an unmet need in communities that are trying to provide greater opportunities for at-risk young adults. Therefore, HUD is targeting the available funding to the most distressed communities. HUD is also focusing on the Youthbuild program as a way to foster the development of nonprofit organizations which over time can provide the services mentioned above to disadvantaged youth and which at the same time rely less on HUD's financial support to carryout these activities.

Youthbuild Performance Reporting and Program Evaluation:

Youthbuild is one program that the Office of Management and Budget (OMB) is analyzing to develop a uniform cost-effectiveness tool to measure the relative performance of Federal housing programs with similar functions and purposes.

Youthbuild effectively reaches one of the most difficult to serve populations: undereducated, and/or adjudicated, unemployed young adults. Approximately 82 percent of students enter the program without a high school diploma or GED and nearly 31 percent are on public assistance. Slightly over 40 percent of students have been adjudicated and an estimated 12 percent have been convicted of a felony. The issues that the young people are facing--poverty, broken homes, alcoholism and drug addiction, welfare and crime--are common across racial lines and among both men and women. The Youthbuild strategy effectively addresses these issues, in both rural and urban areas across the United States, by providing an alternative. An estimated 63 percent of participants enrolled in the Youthbuild program graduate, and over 86 percent of graduates attain placement in jobs or in school.

Colonias Gateway Initiative (CGI) Performance Reporting and Program Evaluation:

CGI seeks to enhance the outreach, effectiveness and sustainability of housing, infrastructure and economic development undertakings in the Colonias. It will do so by:

(1) improving the coordination of existing federal government programs, (2) forging partnerships with the private sector and (3) building the capacity of local Colonias organizations to develop, maintain and fund community assets.

These efforts will directly impact the Annual Performance Plan goals set forth for increased affordable housing, addressing homelessness, addressing cumbersome underwriting guidelines by targeting the existing guidelines to better address the needs of the colonias residents, targeting homelessness in conjunction with complementing other HUD programs, making partnership development a key component to successful collaboration, and focusing on leveraging, sustainability and capacity for improvements both with resources and investments.

Goal C: Strengthen Communities

CGI seeks to enhance the outreach, effectiveness and sustainability of housing, infrastructure and economic development undertakings in the colonias. It will do so by: (1) improving the coordination of existing federal government programs, (2) forging partnerships with the private sector and (3) building the capacity of local colonias organizations to develop, maintain and fund community assets.

The sustainability of community development investments in the region has been significantly constrained by: (1) lack of reliable and comprehensive information about socio-economic conditions of the different colonias, (2) uncoordinated interventions among government and non-profit entities, (3) uneven institutional capacity of public and private sector participants, (4) little focus on investment cost recovery, and (5) top-down approaches that leave local constituents with little decision making powers leading to distrust and disinterest in maintaining or paying for the services offered.

CGI will undertake its mission by: (1) forging partnerships with the private sector, (2) building capacity of local colonias organizations to develop, maintain and fund community assets, and (3) developing replicable and private-sector led pilot programs.

CGI's investments are not intended to solely themselves solve the problems of the colonias. Rather, they seek to build and enhance the delivery capacity, develop the business models and broker the investments to enhance funding impact and sustainability.

CGI would also secure funding from foundations and local businesses operating in the colonias equal initially to at least 10 percent of the government match. This match would increase gradually to thirty percent over the first years of operations as concrete results and visible impact if CGI activities took hold.

Resource Management Information

A modest (2 percent) reduction of 7 FTEs is proposed to align staffing to workload.