

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

COMMUNITY PLANNING AND DEVELOPMENT

HOME INVESTMENT PARTNERSHIPS PROGRAM

PROGRAM PERFORMANCE

STRATEGIC GOAL/OBJECTIVE	ACTUAL 2002	ESTIMATE 2003	ESTIMATE 2004
Strategic Goal EM: Embrace high standards of ethics, management, and accountability.			
Discretionary BA (Dollars in Thousands)
FTE			
Headquarters	5	6	6
Field	6	8	8
Subtotal	11	14	14
S&E Cost (Dollars in Thousands)			
Personal Services	\$1,021	\$1,229	\$1,275
Travel	12	12	13
Printing	8	7	7
Other Services	33	37	48
Supplies	1
Subtotal	1,075	1,285	1,343
Strategic Objective EM.3: Improve accountability, service delivery, and customer service of HUD and our partners.			
Indicator: Streamline Consolidated Plan	NA	Conduct Pilots	Finalize Recommendations
Strategic Objective EM.4: Ensure program compliance.			
Indicator: The share of HOME-assisted rental units for which occupancy information is reported shall be maintained at a level of 90 percent.	88%	90%	90%
Indicator: From 2002 baseline, HUD will monitor 5 percent more Consolidated Plan grantees on site for compliance with their plans.	42%	47%	52%

EXPLANATION OF PERFORMANCE

Performance/Means and Strategies

The HOME Investment Partnership Program plays a key role in addressing the shortage of affordable rental housing and homeownership in America. Through this program, an estimated 687,274 units have been newly constructed, rehabilitated, or acquired in standard condition and 83,939 families have received tenant-based rental assistance.

The HOME request supports Strategic Goal EM: Embrace high standards of ethics, management and accountability, specifically Objective EM.4: Ensure program compliance. It does so by increasing the share of HOME-assisted rental units for which occupancy information is reported at no additional cost in salaries and expenses during fiscal year 2004.

Objective EM. 4: Ensure Program Compliance

Based upon the information supplied by HOME participating jurisdictions in IDIS, the rate of compliance with the requirement to report tenant information at initial occupancy has been steadily increasing over the past several years but remains below 90 percent.

Indicator EM.4.5: The share of HOME-assisted rental units for which occupancy information is reported increases by 2 percentage points.

This indicator tracks the level of reporting by Participating Jurisdictions (PJs) of household occupancy data for HOME rental units into the IDIS, which collects data for HUD's block grant and formula grant programs that serve local jurisdictions—CDBG, HOME, ESG and HOPWA. Reporting rates for HOME are based on reporting of HOME rental household data at project completion for those households moving into completed HOME rental developments.

For fiscal year 2002, the share of HOME-assisted rental units for which occupancy information was reported was 88 percent, a 6 percentage point gain over fiscal year 2001, and building on a comparable improvement in the previous 2 years. In fiscal year 2000, HUD completed a major data cleanup effort of HOME data in the Integrated Disbursement Information System, resulting in the higher reporting percentage. HUD intends to achieve full reporting over time, allowing for normal vacancies and initial rent-up. The fiscal year 2004 goal is to increase reporting by 2 percentage points above levels achieved in fiscal year 2003.

An important tool in meeting this objective will be the introduction of performance "report cards" for each participating jurisdiction in fiscal year 2003. One of the factors in the report card is the percentage of completed HOME-assisted rental units for which occupancy data is reported. The visibility given this requirement through the performance report card will strongly encourage greater compliance with this HOME program requirement at no cost to the Department.

Program Assessment Rating Tool (PART). The Program Assessment Rating Tool (PART) was used to evaluate the HOME Program as part of the FY 2004 budget process. PART was designed to identify programs' strengths, weaknesses, and to recognize steps to improve performance. The Office of Management and Budget determined that the HOME Program was performing at a high level, receiving a perfect score for management with "a strong management team in place". The PART summary concluded that the Program has a clear public purpose, a flexible design that enables HOME to have a potentially significant impact on affordable housing problems, and managers who "excel at using performance information submitted by grantees to manage the program and promote accountability and transparency". OMB noted the lack of long-term goals for HOME. HUD's Strategic Plan currently under development will include long-term outcome measures for HOME. The President is requesting an increase of \$113 million or 5.4 percent above the FY 2003 budget based on the performance and priority of this program which is also reflected in the PART analysis.

Resource Management Information

The ability of the Office of Affordable Housing Programs (OAHP) to manage the HOME Program, monitor performance, develop and enforce regulations, provide technical assistance and provide support to both field offices and grantees, and meet the performance goals specified in the preceding goals and objectives is predicated upon having sufficient staff to carry out these responsibilities. The FTE level proposed for fiscal year 2004 is the minimum number necessary to successfully perform these functions and the other responsibilities that are within OAHP's purview and is the same as fiscal year 2003.