

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

SALARIES AND EXPENSES, HOUSING AND URBAN DEVELOPMENT

BUDGET ACTIVITY 5: POLICY DEVELOPMENT AND RESEARCH

The consolidated discussion for the appropriation "Salaries and Expenses, HUD" is shown in Part 3 of the Justifications. All data are presented on a comparable basis for fiscal years 2005, 2006, and 2007.

SCOPE OF ACTIVITY

Personnel of the Office of Policy Development and Research (PD&R) are responsible for the management of research and technology studies conducted under contracts, interagency agreements, cooperative agreements and grants, as well as in-house research, economic analyses, tax policy analysis, program evaluation and program monitoring, and policy development.

Staff has provided analytical skills and experience to assist in the development of performance measures; targeted funds so that attention is given to low-income families and vulnerable populations; and assured that questions of consistency of approach across program lines are addressed. PD&R is responsible for major program evaluations and analyses of important issues such as minority homeownership, the removal of regulatory barriers to affordable housing and the reform of RESPA (Real Estate Settlement Procedures Act). Staff provides continued short-range research on basic housing and urban issues to allow the Secretary to be a national spokesperson on these matters. PD&R will continue its economic intelligence function, including the American Housing Survey and related publications such as the quarterly U.S. Housing Market Conditions report. Likewise, setting Fair Market Rents (FMR) and income limits, and assisting on HUDwide special initiatives are ongoing functions of PD&R.

Staff continues to provide extensive support to the Chief Financial Officer and Deputy Secretary on tasks related to the Government Performance and Results Act (GPRA), including development of the Strategic Plan and the Annual Performance Plan (APP).

PD&R staff supports activities necessary for disseminating and supporting our research products. These materials are made available to all levels of the government, researchers, policy analysts, the private sector and to interested parties through PD&R's research information clearinghouse, HUD USER and via our website www.huduser.org.

Staff works closely with the program offices and the Office of Information Technology to improve automated systems and the program data that reside in these systems, in order to support research and evaluations, and to assure that program managers throughout HUD's organization have the information needed to monitor results.

PD&R is also responsible for the examination of the outcomes of current HUD programs; the evaluation of programs in view of those outcomes; and the review of the continuing efficacy of programs.

PD&R provides technical support to FHA. New ways of doing business require careful up-front study and prompt and thorough evaluations. Actuarial studies, program design, development of automated underwriting systems, and assessments of whom FHA serves are areas where FHA and the Secretary need assistance. PD&R's analytical approach and economic expertise make its advice particularly useful to FHA and the Secretary.

Staff also administers outreach and grant programs of the Office of University Partnerships, including the following grant programs: Community Outreach Partnership Center (COPC), Historically Black Colleges and Universities HBCU), Community Development Work Study (CDWS), Hispanic-serving Institutions Assisting Communities (HSIAC), Alaska Native/Native Hawaiian Institutions Assisting Communities (AN/NHIAC), and the Tribal Colleges and Universities Program (TCUP).

On behalf of the Secretary, staff of the Office of International Affairs supports and encourages bilateral relations with other countries. As such, this office is responsible for conducting studies and research as well as attending international conferences to support the international exchange of information and data on housing and development topics.

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The economists who serve in HUD field offices report to PD&R. The field economists serve as the Department's primary source of intelligence on local economic and housing conditions, providing analysis and recommendations to field and headquarters management and program officials, including reports for the U.S. Housing Market Conditions quarterly report. The field economists also assist HUD clients in identifying and analyzing economic and demographic data; provide market analysis reviews of various program applications such as for FHA Multifamily insurance; conduct needs assessments of assisted housing proposals; and advise on the allocations of assisted housing funds.

The attached charts display detailed staffing and workload estimates based on the Resource Estimation and Allocation Process (REAP) baseline data.

WORKLOAD

The workload of PD&R focuses on ways to improve the efficiency, effectiveness, and equity of HUD programs. This entails developing policy recommendations for the Secretary, performing policy and economic analyses, conducting program evaluations, directing research and demonstration activities, gathering programmatic and basic housing and urban data, and evaluating and monitoring new and existing programs for the Department. The workload also includes supporting the Secretary in carrying out his oversight responsibilities with respect to Fannie Mae and Freddie Mac and preparing reports to Congress. In carrying out its responsibilities, PD&R conducts analyses using either contract or in-house staff resources, depending on the issue and the nature of the work. In fiscal year 2007, PD&R expects to continue increasing contracting for research with small businesses to achieve more innovative and diverse research products. PD&R also works with other HUD staff, State and local governments, academicians, representatives of various interest groups, and other interested parties, to assure that all accessible knowledge is brought to bear on issues of concern to the Department.

TRAVEL

| | <u>ACTUAL</u> <u>2005</u> | <u>ENACTED</u> <u>2006</u> | <u>ESTIMATE</u> <u>2007</u> | INCREASE + DECREASE - <u>2007 vs 2006</u> |
|--------------|------------------------------|-------------------------------|--------------------------------|---|
| | (Dollars in Thousands) | | | |
| Travel | <u>\$229</u> | <u>\$239</u> | <u>\$237</u> | <u>-\$2</u> |
| Total | 229 | 239 | 237 | -2 |

The requested travel amount of \$237 thousand in fiscal year 2007 will provide funds for the travel requirements of PD&R including: essential travel by the front office and other senior staff, field economists' travel, inspection trips to ensure that contractor performance is in line with objectives, international travel, and other staff travel.

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CONTRACTS

The following table identifies the specific contracts unique to this activity and is followed by a brief description.

| | <u>ACTUAL</u> <u>2005</u> | <u>ENACTED</u> <u>2006</u> (Dollars in Thousands) | <u>ESTIMATE</u> <u>2007</u> | INCREASE + DECREASE - <u>2007 vs 2006</u> |
|-------------------------------|------------------------------|---|--------------------------------|---|
| Data and Statistical Services | \$2,363 | \$2,370 | \$2,396 | +\$26 |
| Total | 2,363 | 2,370 | 2,396 | +26 |

The 2007 estimate will provide funds for the contract needs of PD&R as described below.

DATA AND STATISTICAL SERVICES

The following are fiscal year 2007 contracts planned for S&E funding:

| | <u>Amount</u> (Dollars in Thousands) |
|---|---|
| Quality Control(QC) for Rental Assist Subsidy Determinations..... | \$846 |
| F.W. Dodge Data..... | 145 |
| Economy.com data..... | 94 |
| Temp Personnel Services Contract..... | 435 |
| REIS, various small contracts..... | 562 |
| Program Support Research, Training..... | 314 |
| Total..... | 2,396 |

Starting in fiscal year 2006, the Quality Control (QC) for Rental Assistance Subsidy Determinations contract will be co-funded by the Office of the Chief Financial Officer (CFO). Prior to 2006, the Office of Policy Development and Research fully funded this contract. The \$846 thousand will be used for the CFO's QC study in 2007.

There is a slight increase in 2007 for these contracts.

The F.W. Dodge Data study provides information used by Field Economists in reviewing the marketability and risk of multifamily projects proposed for FHA insurance.

The program Support Research is for FMR-related research, including funds for Interagency Agreements to obtain supplemental information on rental housing surveys. Training includes staff development, GTR training, Field Economist training and technical courses for professional staff.

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POLICY DEVELOPMENT AND RESEARCH
Personal Services
Summary of Change
(Dollars in Thousands)

| <u>Personal Services</u> | <u>FTE</u> | <u>S&E Cost</u> |
|---------------------------------|------------|---------------------|
| 2005 Actual..... | 141 | \$16,104 |
| 2006 Appropriation..... | 145 | 17,238 |
| <u>Changes Due To</u> | | |
| 2007 January Pay Raise..... | 0 | 304 |
| 2006 January Pay Raise..... | 0 | 139 |
| Staffing increase/decrease..... | -2 | -239 |
| Other benefit changes..... | 0 | 175 |
| 2007 Request..... | 143 | \$17,617 |

Salaries and Expenses, Housing Urban Development
 Budget Activity 5: Policy Development and Research

POLICY DEVELOPMENT AND RESEARCH
 Summary of Requirements by Grade
 Salaries and Expenses
 (Dollars in Thousands)

| <u>Grade:</u> | <u>2005 Actual</u> | <u>2006 Appropriation</u> | <u>2007 Request</u> | <u>Increase/ Decrease</u> |
|-------------------|------------------------|-------------------------------|-------------------------|-------------------------------|
| Executive Level | 0 | 0 | 0 | 0 |
| Executive Service | 2 | 2 | 2 | 0 |
| GS-15 | 27 | 27 | 27 | 0 |
| GS-14 | 46 | 47 | 45 | -2 |
| GS-13 | 28 | 28 | 28 | 0 |
| GS-12 | 12 | 12 | 12 | 0 |
| GS-11 | 12 | 12 | 12 | 0 |
| GS-10 | 1 | 1 | 1 | 0 |
| GS-9 | 6 | 6 | 6 | 0 |
| GS-8 | 4 | 4 | 4 | 0 |
| GS-7 | 1 | 1 | 1 | 0 |
| GS-6 | 1 | 1 | 1 | 0 |
| GS-5 | 0 | 0 | 0 | 0 |
| GS-4 | 4 | 4 | 4 | 0 |
| GS-3 | 0 | 0 | 0 | 0 |
| GS-2 | 0 | 0 | 0 | 0 |
| GS-1 | 0 | 0 | 0 | 0 |
| Total Positions | 144 | 145 | 143 | -2 |
| Average ES Salary | \$148,909 | \$153,822 | \$157,514 | +\$3,692 |
| Average GS Salary | \$90,863 | \$93,861 | \$96,114 | +2,253 |
| Average GS Grade | 12.8 | 12.8 | 12.8 | 0.0 |

Salaries and Expenses, Housing Urban Development
 Budget Activity 5: Policy Development and Research

POLICY DEVELOPMENT AND RESEARCH
Summary of Requirements by Object Class
Salaries and Expenses
(Dollars in Thousands)

| <u>Object Class</u> | <u>2005 Actual</u> | <u>2006 Appropriation</u> | <u>2007 Request</u> | <u>Increase/Decrease</u> |
|---|--------------------|---------------------------|---------------------|--------------------------|
| Personal Services..... | \$16,104 | \$17,238 | \$17,617 | +\$379 |
| Travel and Transportation of Persons..... | 229 | 239 | 237 | -2 |
| Transportation of Things..... | 3 | 8 | 0 | -8 |
| Rent, Communication & Utilities..... | 0 | 0 | 0 | 0 |
| Printing and Reproduction..... | 213 | 149 | 149 | 0 |
| Other Services..... | 2,363 | 2,370 | 2,396 | +26 |
| Supplies and Materials..... | 25 | 25 | 25 | 0 |
| Furniture & Equipment..... | 0 | 0 | 0 | 0 |
| Insurance Claims & Indemnities..... | 0 | 0 | 0 | 0 |
| Total Obligations..... | \$18,937 | \$20,029 | \$20,424 | +\$395 |

Overall Summary of Policy Development and Research Staff Requirements

| | Estimate 2005 | Estimate 2006 | Estimate 2007 | Increase + Decrease - 2007 vs 2006 |
|--------------------|------------------|------------------|------------------|--|
| Headquarters..... | 106.0 | 107.0 | 105.0 | -2.0 |
| Field | 35.0 | 38.0 | 38.0 | 0.0 |
| Total | 141.0 | 145.0 | 143.0 | -2.0 |

Summary of Policy Development and Research Staff Requirements

| | Estimate 2005 | Estimate 2006 | Estimate 2007 | Increase + Decrease - 2007 vs 2006 |
|--|------------------|------------------|------------------|--|
| <u>Headquarters Employment</u> | | | | |
| AS for Policy Development and Researc | 6.0 | 6.0 | 6.0 | 0.0 |
| Budget, Contracts, and Program Control Divisio | 7.0 | 7.0 | 7.0 | 0.0 |
| Management and Administrative Services Divisic | 5.7 | 6.0 | 5.7 | -0.3 |
| Subtotal | 18.7 | 19.0 | 18.7 | -0.3 |
| Office of University Partnerships | 6.7 | 6.7 | 6.0 | -0.7 |
| DAS for International Affairs | 6.3 | 6.3 | 6.0 | -0.3 |
| DAS for Economic Affairs | | | | |
| DAS for Economic Affairs | 3.0 | 3.0 | 3.0 | 0.0 |
| Economic Market Analysis Division | 6.0 | 6.0 | 6.0 | 0.0 |
| Housing Finance Analysis Division | 3.0 | 3.0 | 3.0 | 0.0 |
| Housing and Demographic Analysis Division | 4.0 | 4.0 | 4.0 | 0.0 |
| Economic Development and Public Finance Division | 3.0 | 3.0 | 3.0 | 0.0 |
| Financial Institutions Regulation Division | 5.5 | 5.5 | 5.5 | 0.0 |
| Subtotal | 24.5 | 24.5 | 24.5 | 0.0 |
| DAS for Policy Development | | | | |
| DAS for Policy Development | 2.0 | 2.0 | 2.0 | 0.0 |
| Policy Development Division | 6.0 | 6.0 | 6.0 | 0.0 |
| Research Utilization Division | 8.0 | 8.0 | 8.0 | 0.0 |
| Subtotal | 16.0 | 16.0 | 16.0 | 0.0 |

| | Estimate 2005 | Estimate 2006 | Estimate 2007 | Increase + Decrease - 2007 vs 2006 |
|---|------------------|------------------|------------------|--|
| DAS for Research, Evaluation, and Monitoring | | | | |
| DAS for Research, Evaluation, and Monitoring | 3.0 | 3.0 | 3.0 | 0.0 |
| Program Evaluation Division | 10.0 | 10.0 | 10.0 | 0.0 |
| Program Monitoring and Research Division | 11.4 | 12.1 | 11.4 | -0.7 |
| Affordable Housing Research and Technology Division | 9.4 | 9.4 | 9.4 | 0.0 |
| Subtotal | 33.8 | 34.5 | 33.8 | -0.7 |
| Total | 106.0 | 107.0 | 105.0 | -2.0 |
| | | | | |
| <u>Field Employment</u> | | | | |
| Field Economists | 35.0 | 38.0 | 38.0 | 0.0 |
| Total | 35.0 | 38.0 | 38.0 | 0.0 |

Detail of Policy Development and Research Staff Requirements

| Workload Guideline | Workload Indicator | ----- Fiscal Year 2005 ----- | | | ----- Fiscal Year 2006 ----- | | | ----- Fiscal Year 2007 ----- | | | | |
|---|--|------------------------------|---------------------------|------------|----------------------------------|--------------------------|---------------------------|------------------------------|----------------------------------|--------------------------|---------------------------|------------|
| | | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE | Underfunded Workload/ Allocation | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE | Underfunded Workload/ Allocation | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE |
| <u>Headquarters Employment</u> | | | | | | | | | | | | |
| AS for Policy Development and Research | | | | | | | | | | | | |
| Immediate Office DAS | NA | ... | ... | 3.0 | | ... | ... | 3.0 | | ... | ... | 3.0 |
| Provide Policy and Program Support | NA | ... | ... | 3.0 | 0.0 | ... | ... | 3.0 | 0.0 | ... | ... | 3.0 |
| Subtotal | | | | 6.0 | 0.0 | | | 6.0 | 0.0 | | | 6.0 |
| Budget, Contracts, and Program Control Division | | | | | | | | | | | | |
| | # of Grants Processed (Research & University Grants) | | | | | | | | | | | |
| Administer Financial Agreements | | 195 | 74.88 | 7.0 | 1.0 | 195 | 74.88 | 7.0 | 1.0 | 195 | 74.88 | 7.0 |
| Subtotal | | | | 7.0 | 1.0 | | | 7.0 | 1.0 | | | 7.0 |
| Management and Administrative Services Division | | | | | | | | | | | | |
| Administrative and Management Support for PD&R | # of Personnel Supported | 145 | 82.42 | 5.7 | 0.0 | 152 | 82.42 | 6.0 | 0.3 | 145 | 82.42 | 5.7 |
| Subtotal | | | | 5.7 | 0.0 | | | 6.0 | 0.3 | | | 5.7 |
| Office of University Partnerships | | | | | | | | | | | | |
| Award and Administer Grant Programs | # of Grants Awarded | 518 | 21.40 | 5.3 | 1.0 | 518 | 21.40 | 5.3 | 1.7 | 450 | 21.40 | 4.6 |
| Outreach to Colleges, Community Based Organizations, Local Governments, and HUD Staff | # of Customer Contacts | 4,352 | 0.67 | 1.4 | 0.0 | 4,352 | 0.67 | 1.4 | 0.0 | 4,352 | 0.67 | 1.4 |
| Subtotal | | | | 6.7 | 1.0 | | | 6.7 | 1.7 | | | 6.0 |
| <u>DAS for Economic Affairs</u> | | | | | | | | | | | | |
| DAS for Economic Affairs | | | | | | | | | | | | |
| DAS Economic Affairs | NA | ... | ... | 3.0 | 0.0 | ... | ... | 3.0 | 0.0 | ... | ... | 3.0 |
| Subtotal | | | | 3.0 | 0.0 | | | 3.0 | 0.0 | | | 3.0 |
| Economic Market Analysis Division | | | | | | | | | | | | |
| | NA | ... | ... | 6.0 | 2.0 | ... | ... | 6.0 | 2.0 | ... | ... | 6.0 |
| Subtotal | | | | 6.0 | 2.0 | | | 6.0 | 2.0 | | | 6.0 |
| Housing Finance Analysis Division | | | | | | | | | | | | |

| Workload Guideline | Workload Indicator | Fiscal Year 2005 | | | Fiscal Year 2006 | | | Fiscal Year 2007 | | | | |
|---|---|--------------------------|---------------------------|-------------|----------------------------------|--------------------------|---------------------------|------------------|----------------------------------|--------------------------|---------------------------|-------------|
| | | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE | Underfunded Workload/ Allocation | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE | Underfunded Workload/ Allocation | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE |
| Expert Advice on Systems for Financing Single-Family and Multifamily Housing in the United States | # of Offices and Agencies Supported | 18 | 354.96 | 3.0 | 2.0 | 18 | 354.96 | 3.0 | 2.0 | 18 | 354.96 | 3.0 |
| Subtotal | | | | 3.0 | 2.0 | | | 3.0 | 2.0 | | | 3.0 |
| Housing and Demographic Analysis Division | | | | | | | | | | | | |
| Perform Survey Functions | # of Surveys Produced or Supported | 42 | 200.77 | 4.0 | 1.0 | 42 | 200.77 | 4.0 | 1.0 | 41 | 200.77 | 4.0 |
| Subtotal | | | | 4.0 | 1.0 | | | 4.0 | 1.0 | | | 4.0 |
| Economic Development and Public Finance Division | | | | | | | | | | | | |
| Perform Special Initiatives, Studies and Projects | NA | ... | ... | 3.0 | 2.0 | ... | ... | 3.0 | 2.0 | ... | ... | 3.0 |
| Subtotal | | | | 3.0 | 2.0 | | | 3.0 | 2.0 | | | 3.0 |
| Financial Institution Regulation Division | | | | | | | | | | | | |
| Support for HUD's Regulatory Oversight Function for Fannie Mae and Freddie Mac | # of Analyses Produced | 182 | 62.64 | 5.5 | 0.0 | 182 | 62.64 | 5.5 | 0.0 | 182 | 62.64 | 5.5 |
| Subtotal | | | | 5.5 | 0.0 | | | 5.5 | 0.0 | | | 5.5 |
| DAS for Policy Development | | | | | | | | | | | | |
| Immediate Office DAS Ploicy | NA | ... | ... | 2.0 | 0.0 | ... | ... | 2.0 | 0.0 | ... | ... | 2.0 |
| Subtotal | | | | 2.0 | 0.0 | | | 2.0 | 0.0 | | | 2.0 |
| Policy Development Division | | | | | | | | | | | | |
| Substantive Policy Guidance on HUD's Programs and Research Agenda | # of Programs and Policies Developed and Reviewed | 457 | 27.43 | 6.0 | 2.0 | 457 | 27.43 | 6.0 | 2.0 | 457 | 27.43 | 6.0 |
| Subtotal | | | | 6.0 | 2.0 | | | 6.0 | 2.0 | | | 6.0 |
| Research Utilization Division | | | | | | | | | | | | |
| Dissemination of Research Results and Policy Information | NA | ... | ... | 8.0 | 0.0 | ... | ... | 8.0 | 0.0 | ... | ... | 8.0 |
| Subtotal | | | | 8.0 | 0.0 | | | 8.0 | 0.0 | | | 8.0 |
| DAS for Research, Evaluation, and Monitoring | | | | | | | | | | | | |
| Provide Policy and Program Support | NA | ... | ... | 2.0 | 2.0 | ... | ... | 2.0 | 2.0 | ... | ... | 2.0 |
| Immediate Office DAS REM | NA | ... | ... | 1.0 | 0.0 | ... | ... | 1.0 | 0.0 | ... | ... | 1.0 |
| Subtotal | | | | 3.0 | 2.0 | | | 3.0 | 2.0 | | | 3.0 |
| Support and Enhance Departmental Programs and Program Monitoring | # of Organizations Supported | 18,000 | 1.32 | 11.4 | 0.0 | 19,000 | 1.32 | 12.1 | 0.7 | 18,000 | 1.32 | 11.4 |
| Subtotal | | | | 11.4 | 0.0 | | | 12.1 | 0.7 | | | 11.4 |
| Program Evaluation Division | | | | | | | | | | | | |
| Program Research, Evaluations, and Demonstrations | # of Research Projects | 50 | 416.50 | 10.0 | 1.0 | 50 | 416.50 | 10.0 | 1.0 | 50 | 416.50 | 10.0 |

| Workload Guideline | Workload Indicator | ----- Fiscal Year 2005 ----- | | | ----- Fiscal Year 2006 ----- | | | ----- Fiscal Year 2007 ----- | | | | |
|--|--|------------------------------|---------------------------|--------------|----------------------------------|--------------------------|---------------------------|------------------------------|----------------------------------|--------------------------|---------------------------|--------------|
| | | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE | Underfunded Workload/ Allocation | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE | Underfunded Workload/ Allocation | Projected Accomplishment | Projected Unit Cost (Hrs) | FTE |
| Subtotal | | | | 10.0 | | 1.0 | | 10.0 | | 1.0 | | 10.0 |
| Affordable Housing Research and Technology Division | | | | | | | | | | | | |
| Conduct Studies Related to Building Technologies, Environmental Issues and Community Development | # of Studies Conducted | 47 | 275.00 | 6.2 | 0.0 | 47 | 275.00 | 6.2 | | 47 | 275.00 | 6.2 |
| Perform Procurement administration | # of procurements managed | 30 | 225.73 | 3.2 | | 30 | 225.73 | 3.2 | | 30 | 225.73 | 3.2 |
| Subtotal | | | | 9.4 | 0.0 | | | 9.4 | 0.0 | | | 9.4 |
| DAS for International Affairs | | | | | | | | | | | | |
| Develop and manage International Exchanges, Contracts, and Programs | International Exchanges, Contracts, and Programs Developed and Managed | 58 | 227.97 | 6.3 | 2.0 | 58 | 227.97 | 6.3 | 2.3 | 55 | 227.97 | 6.0 |
| Subtotal | | | | 6.3 | 2.0 | | | 6.3 | 2.3 | | | 6.0 |
| Subtotal PD&R Headquarters | | | | 106.0 | 16.0 | | | 107.0 | 18.0 | | | 105.0 |
| Field Employment | | | | | | | | | | | | |
| Field Economists | | | | | | | | | | | | |
| Field Administration & Mgmt | # of multifamily project reviews | 16 | 417.6 | 3.2 | 1.0 | 18 | 417.6 | 3.5 | 1.0 | 18 | 417.6 | 3.5 |
| Economic Analysis, Evaluations, and Reviews | # of Section 221(D)(3) and (D)(4) reviews | 408 | 74.4 | 14.5 | 1.0 | 440 | 74.4 | 15.7 | 1.0 | 440 | 74.4 | 15.7 |
| Economic Intelligence and Advice to Program and Management Officials and Outside Clients | # regional Summaries & spot narratives | 14 | 927.20 | 6.0 | | 15 | 927.2 | 6.5 | | 15 | 927.2 | 6.5 |
| Fair Market Rents | N/A | ... | ... | 2.2 | 1.0 | ... | ... | 2.4 | 1.0 | ... | ... | 2.4 |
| Database Management | # of models, databases, and spreadsheets updated | 275 | 69.32 | 9.1 | 1.0 | 296 | 69.32 | 9.9 | 1.0 | 296 | 69.32 | 9.9 |
| Subtotal | | | | 35.0 | 4.0 | | | 38.0 | 4.0 | | | 38.0 |
| TOTAL PD&R FTE | | | | 141.0 | 20.0 | | | 145.0 | 22.0 | | | 143.0 |

Salaries and Expenses, Housing and Urban Development
Budget Activity 5: Policy Development and Research

PD&R HEADQUARTERS/FIELD EMPLOYMENT

EXPLANATION OF CHANGES FROM 2005 BUDGET ESTIMATE TO 2006 ESTIMATE

The 2006 budget estimate of the PD&R FTE level is 145.0, an increase of 4.0 FTEs, when compared to the 2005 level of 141.0. There are increases of 4.0 FTEs in 2006 for PD&R for Headquarters and the Field resulting in increase work as described below.

- There is an increase of .3 FTE in the Management and Administrative Services Division of the Office of the Assistant Secretary. This division provides administrative and management support for the Office of Policy Development and Research.
- There is an increase of .7 FTE in the Program Monitoring and Research Division of the Office of Research, Evaluation and Monitoring. This division conducts research and carries out a variety of efforts designed to support and enhance Department-wide program monitoring.
- There is an increase of 3.0 FTEs for the field office economists, who advise program managers, provide them with economic data and analysis, and conduct market analysis reviews of housing and community development applications.

EXPLANATION OF CHANGES FROM 2006 BUDGET ESTIMATE TO 2007 ESTIMATE

The 2007 requested PD&R FTE level is 143.0, a decrease of two from the 2006 level of 145.0. The decrease of 2 FTEs in 2007 for PD&R in Headquarters will result in reduced work as described below.

- There is a decrease of .3 FTE in the Management and Administrative Services Division of the Office of the Assistant Secretary. This division provides administrative and management support for the Office of Policy Development and Research.
- There is a decrease of .7 FTE in the Office of University Partnerships. This office is committed to helping universities join with their neighbors in partnerships that address urban problems.
- There is a decrease of .7 FTE in the Program Monitoring and Research Division of the Office of Research, Evaluation and Monitoring. This division conducts research and carries out a variety of efforts designed to support and enhance Department-wide program monitoring. Division staff work closely with HUD's program offices in assembling, maintaining, and promoting the use of data and information describing HUD operations.
- There is a decrease of .3 FTE in the Office of International Affairs. This office coordinates the Department's international exchanges and contacts from the Office of Policy Development and Research concerning issues in housing policy, housing finance, urban development and the environment.