DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

SALARIES AND EXPENSES, HOUSING AND URBAN DEVELOPMENT

BUDGET ACTIVITY 8: CENTER FOR FAITH-BASED AND COMMUNITY INITIATIVES

SCOPE OF ACTIVITY

The Center for Faith-Based and Community Initiatives (CFBCI or Center) was established by Executive Order 13198 on January 29, 2001. Its purpose is to coordinate the Department's efforts to eliminate regulatory, and other programmatic obstacles to the participation of faith-based and other community organizations (FBCOs) in HUD's programs and to reach out to faith-based and community organizations (FBCOs) to apprise them of the Initiative.

CFBCI plays a key role in facilitating intra-Departmental and inter-agency cooperation regarding the needs of FBCOs. It focuses on law and policy and expanding outreach and training. These areas of emphasis are in compliance with Executive Order 13198. Additionally, the Center participates in the furtherance of HUD's overall strategic goals and objectives, particularly as they relate to partnership with FBCOs.

These partnerships are designed to help increase minority homeownership, transition families from HUD-assisted housing to self sufficiency, end chronic homelessness and move homeless families and individuals into permanent housing, and help organizations access the resources they need to make their communities more livable. The Center also develops pilot projects for innovatively creating partnerships to reach these goals. It also responds to new mandates from the White House Office of Faith-based and Community Initiatives and to requests for assistance from the Department.

On December 12, 2002, the President issued Executive Order 13279, titled Equal Protection of the Laws for Faith-Based and Community Organizations. Its intent is to ensure that Faith-Based and Community Organizations are not unjustly precluded from participation in Federal programs by regulations and bureaucratic practices and policies. The Order directs the Center to, <u>inter alia</u>, (i) amend any policies that contradict the Order; (ii) where appropriate, implement new policies that are necessary to further the fundamental principles and policy-making criteria set forth in the Order; (iii) implement new policies to ensure collection of data regarding the participation of faith-based and Community Organizations in social service programs that receive Federal financial assistance; and (iv) report to the President the actions it proposes to undertake to implement the Order.

CFBCI participates in implementing HUD's strategic goals and objectives, which in turn, support the President's Management Agenda. It also participates in White House initiatives and conferences, and it undertakes such project-based activity as the White House may from time to time require. The Center maintains the leadership position it has established both within the Initiative and within the Department by executing the following key responsibilities in compliance with Executive Orders 13198 and 13279.

WORKLOAD

CFBCI will participate in implementing HUD's strategic goals and objectives, as well as the following key responsibilities in compliance with Executive Orders 13198 and 13279:

<u>Reduce Barriers to FBCOs</u>. The Center reviews HUD programs, on an ongoing basis, to identify barriers to the fullest participation of FBCOs in the delivery of HUD programs, including but not limited to barriers created by regulations, rules, orders, internal policies and practices, and outreach activities that either discriminate against or otherwise discourage or disadvantage the participation of FBCOs in HUD programs.

Expand Opportunities for FBCOs. The Center coordinates comprehensive departmental efforts to incorporate FBCOs in departmental programs and initiatives to the greatest extent possible, thereby widening the pool of grant applicants to include historically excluded groups. The Center conducts outreach and training to help FBCOs improve their capacity to compete for funding and to run their organizations effectively.

Outreach and Technical Assistance to FBCOS. The Center will continue to develop its databases of faith-based and community organizations which have little or no history of working with HUD. Outreach and technical assistance to such nontraditional grassroots organizations and networks will equip them with the skills needed to successfully pursue funding and partner opportunities. The Center will continue to enhance its website to better serve those interested in HUD and the Initiative. In conjunction with WHOFBCI and other agency centers, the Center will host inter-agency summits to disseminate information concerning the initiatives, partnership opportunities with the Federal government, and strategies to develop local public/private partnerships.

<u>Remediation of Barriers</u>. The Center initiates and supports efforts to remove barriers identified in the annual Department wide inventory, including but not limited to, reform of regulations, procurement and internal policies and practices.

<u>Pilot Projects and Partnering with HUD Program Offices</u>. The Center partners with HUD program offices to establish mutual goals and identify opportunities to assist the offices in carrying out their strategic plans and objectives, with particular regard to strengthening and expanding their FBCO partnerships. The Center proposes and develops innovative pilot and demonstration programs to increase the participation of FBCOs in programming changes, contracting opportunities, and other Departmental initiatives, including Internet resources.

Educating Government Personnel. The Center participates in HUD field conferences, training and seminars. It trains HUD personnel on regulatory reform and Executive Order 13279. It trains HUD field staff, and state and local government on the initiative, regulatory reform and on Executive Order 13279.

TRAVEL

	ACTUAL 2005	ENACTED <u>2006</u> (Dollars i	ESTIMATE <u>2007</u> .n Thousands)	INCREASE + DECREASE - 2007 vs 2006
Travel	\$86	\$88	\$88	<u></u>
Total	86	88	88	

The travel funding requested for fiscal year 2007 will allow CFBCI staff to participate in conferences, seminars, meetings and summits to train field staff, expand outreach to FBCOs, and participate in events and activities conducted by HUD field staff or public/private entities. This travel funding also includes requests for CFBCI participation in activities or events initiated by the Secretary and the WHOFBCI.

- Inter-Agency Summits. As stated above, CFBCI participates in White House and other inter-agency conferences around the country.
- <u>HUD Field Conferences</u>. HUD's field offices frequently partner with State and local governments to conduct conferences on information related to FBCOs. CFBCI participates in State and local conferences providing training in various areas of expertise, including technical assistance.

- Pilot Project Site Visits, Meetings, and Travel with the Secretary. Principal CFBCI staff travel with the Secretary, Deputy Secretary, and WHOFBCI for site visits and pilot project development.
- Technical Assistance Travel. CFBCI travels to provide technical support in furtherance of the Initiative.

CONTRACTS

The table below identifies contract requirements unique to this activity.

	ACTUAL 2005	ENACTED <u>2006</u> (Dollars in	ESTIMATE <u>2007</u> n Thousands)	INCREASE + DECREASE - 2007 vs 2006	
General Support	\$831	\$770	\$779	+\$9	
Total	831	770	779	+9	

Funding is requested in fiscal year 2007 for contracts related to conferences, training, seminars and other activities designed to implement the Center's goals for FBCO partnerships.

CFBCI will significantly expand outreach to FBCOs by planning and conducting inter-agency summits whose purpose will be to increase participation among the FBCOs that will attend the summits, as well as to increase the number of attendees. Additionally, CFBCI will participate in a number of national, state and local events described above, providing materials and other requested assistance.

CENTER FOR FAITH-BASED AND COMMUNITY INITIATIVES

Personal Services Summary of Change

(Dollars in Thousands)

Personal Services	FTE	S&E Cost
2005 Actual	8	\$870
2006 Appropriation	8	955
Changes Due To		
2007 January Pay Raise	0	17
2006 January Pay Raise	0	8
Staffing increase/decrease	0	0
Other benefit changes	0	10
2007 Request	8	\$990

CENTER FOR FAITH-BASED AND COMMUNITY INITIATIVES Summary of Requirements by Grade Salaries and Expenses (Dollars in Thousands)

	2005 Actual	2006 Appropriation	2007 Request	Increase/ Decrease
Grade:				
Executive Level	0	0	0	0
Executive Service	0	0	0	0
GS-15	2	2	2	0
GS-14	2	3	3	0
GS-13	2	2	2	0
GS-12	1	1	1	0
GS-11	0	0	0	0
GS-10	0	0	0	0
GS-9	0	0	0	0
GS-8	0	0	0	0
GS-7	0	0	0	0
GS-6	0	0	0	0
GS-5	0	0	0	0
GS-4	0	0	0	0
GS-3	0	0	0	0
GS-2	0	0	0	0
GS-1	0	0	0	0
Total Positions	7	8	8	0
Average ES Salary	\$0	\$0	\$0	\$0
Average GS Salary	\$97,795	\$101,022	\$103,446	+\$2,424
Average GS Grade	13.7	13.8	13.8	0.0

CENTER FOR FAITH-BASED AND COMMUNITY INITIATIVES Summary of Requirements by Object Class Salaries and Expenses (Dollars in Thousands)

	2005 Actual	2006 Appropriation	2007 Request	Increase/Decrease
Object Class				
Personal Services	\$870	\$955	\$990	+\$35
Travel and Transportation of Persons	86	88	88	0
Transportation of Things	0	0	0	0
Rent, Communication & Utilities	10	11	11	0
Printing and Reproduction	87	89	89	0
Other Services	831	770	779	+9
Supplies and Materials	2	7	7	0
Furniture & Equipment	0	0	0	0
Insurance Claims & Indemnities	0	0	0	0
Total Obligations	\$1,886	\$1,920	\$1,964	+\$44

CENTER FOR FAITH-BASED AND COMMUNITY INITIATIVES Performance Measurement Table

Performance Indicators	Data Sources	Performance Report		Performance Plan	
		2005 Plan	2005 Actual	2006 Plan	2007 Plan
Measure potentially increased participation by faith- based and community organizations in the Department's 2006 SuperNOFA process compared to 2005.	Survey ensuring equal opportunity for applicants and data from program offices	N/A	N/A	N/A	N/A
Conduct comprehensive outreach to faith-based and community organizations by attending and participating .n at least 50 conferences and workshops and by updating and maintaining an exhaustive database.	Management assessment.	N/A	47	50	50
Conduct at least 50 resource-training sessions across the country that provides participants with approaches to obtaining funding and strategies for developing coalitions.	Management assessment.	20	69	20	50
Implement a new pilot program to strengthen partnerships between faith-based and community groups and HUD programs, grantees or subgrantees.	s Management assessment.	1	1	1	1

N/A = Not Applicable

Explanation of Indicators

The Center will measure the potentially increased participation by new and past participating faith-based community organizations in the Department's 2006 SuperNOFA process compared to 2005.

The Center surveyed 2003 SuperNOFA applicants and identified the 2003 SuperNOFA grantees that had not previously received HUD grants. The Center established a baseline and a target for increased participation. With respect to the block grants, state and local governments make the decisions on awards to nonprofits. This process begins with the consolidated plan process, of which FBCOs frequently fail to get involved. In fiscal years 2003 and 2004, the Center created and implemented a plan for increasing their participation in the consolidated process. The Center is encouraging FBCOs, especially those that have never accessed Federal funding to apply for competitive grants. The Center is encouraging greater participation by tracking FBCO involvement, educating grantees on new regulations and HUD programs, and encouraging the replication of promising examples in which grantees have worked with FBCOs. Fiscal years 2003, 2004, and 2005 efforts reflect the initial years of a longer-term effort that is expected to increase the participation of FBCOs in HUD programs.

The Center will conduct comprehensive outreach and technical assistance to faith-based organizations.

The Center is executing a comprehensive outreach and technical assistance plan that uses the HUD regional and field offices, targeted media, and presentations at national and regional conferences. These efforts were initiated in fiscal year 2003 and will continue in fiscal year 2007. The Center-trained faith-based and community liaisons in each of HUD's ten regional and all field offices will continue to conduct training and outreach on behalf of the Initiative and serve as a point of contact for the FBCOs in their region. The Center uses mass mailings, blast faxes, e-mails, and webcasts to inform FBCOs about the Initiative and HUD programs. The Center and the FBCI liaisons will conduct at least 50 grant writing workshops in fiscal year 2007, which will enhance the ability of FBCOs to navigate the government grant process, especially the HUD grant process. The Center also publishes annually a CD-ROM with the SuperNOFA information and materials.

Overall Summary of Center for Faith-Based Community Initiatives Staff Requirements

	FTE								
_	Estimate 2005	Estimate 2006	Estimate 2007	Increase + Decrease - 2006 vs 2005					
Headquarters	8.0	8.0	8.0	0.0					
Field	0.0	0.0	0.0	0.0					
Total	8.0	8.0	8.0	0.0					

Summary of Center for Faith-Based Community Initiatives Staff Requirements

	FTE								
	Estimate 2005	Estimate 2006	Estimate 2007	Increase + Decrease - 2006 vs 2005					
Headquarter Employment									
Center for Faith-Based Community Initiative Total	8.0 8.0	8.0 8.0	8.0 8.0	0.0 0.0					

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Detail of Center for Faith-Based Community Initiatives Staff Requirements

		Fise	al Year 2005			Fiscal Year	2006			Fiscal Year	2007	
Workload Guideline	Workload Indicator	Projected Accomplish- ment	Projected Unit Cost (Hrs)	FTE	Underfunded Workload/ Allocation	Projected Accomplish- ment	Projected Unit Cost (Hrs)	FTE	Underfunded Workload/ Allocation	Projected Accomplish- ment	Projected Unit Cost (Hrs)	FTE
Headquarters Employment												
Focus, Integrate, and Intensify HUD's Relationship with Faith- Based and Community												
Organizations Subtotal	NA			8.0 8.0				8.0 8.0				8.0 8.0

HEADQUARTERS EMPLOYMENT

EXPLANATION OF CHANGES FROM 2005 BUDGET ESTIMATE TO 2006 ESTIMATE

There are no changes from fiscal year 2005 to fiscal year 2006.

EXPLANATION OF CHANGES FROM 2006 BUDGET ESTIMATE TO 2007 ESTIMATE

There are no changes from fiscal year 2006 to fiscal year 2007.