



MESSAGE FROM REGIONAL DIRECTOR RICHARD K. RAINEY



The U.S. Department of Housing and Urban Development has one of the strongest federal partnerships with local governments and communities in the nation. It is a partnership that extends from the inner cities to the new housing developments outside the traditional urban areas. It is a partnership that creates homeownership, affordable rental housing, incentives for new jobs that bring people to self-sufficiency, and to the efforts to help homeless people recover productive lives. It includes faith-based groups and community-based groups, public agencies, private landlords, and nonprofit and for profit developers.


The fact is, our Department could not meet its mission without these partnerships, and the communities we serve could not begin to address the challenges they face without our participation. In funding alone, the U.S. Department of Housing and Urban Development provided in Region IX more than \$17 billion in grants, loans, guarantees, and other financing tools in fiscal year 2005. We can count on that money being well spent because of the dedication and innovation of our HUD staff in the eleven HUD offices within our region: Phoenix and Tucson in Arizona, Las Vegas and Reno in Nevada, San Diego, Santa Ana, Fresno, Sacramento, Los Angeles and San Francisco in California, and Honolulu in Hawaii.

As the challenges change, so do our responses. HUD has added new flexibility to enable our partnerships to move toward solutions faster and more efficiently. These range from the ability of Native American tribes and groups to now offer homeownership opportunities to members who have moved off their reservation, to special grants targeted toward serial inebriates whose recovery needs represent the largest per capita cost to city welfare programs, to faith-based groups able to reach a community too often left out in the past.

Reports of government agencies, quite naturally, are often mostly about numbers of dollars, data on needs, and mission objectives. We offer this report in the belief that readers will appreciate that information, but also understand that our work is about people and communities, and not just data and dollars.

We at the Department of Housing and Urban Development are your neighbors as well as your partners, living and raising families throughout the region, familiar with the needs of this region and our capacity to help meet those needs, because we are part of the community.

We want to thank the people, leaders, community-spirited organizations, and those committed to better housing, for the work we are doing together.



Richard K. Rainey
Regional Director

MISSION STATEMENT

HUD's mission is to increase homeownership, support community development and increase access to affordable housing free from discrimination. To fulfill this mission, HUD will embrace high standards of ethics, management and accountability and forge new partnerships--particularly with faith-based and community organizations--that leverage resources and improve HUD's ability to be effective on the community level.

STRATEGIC GOALS

INCREASE HOMEOWNERSHIP OPPORTUNITIES
PROMOTE DECENT AFFORDABLE HOUSING
STRENGTHEN COMMUNITIES
EMBRACE HIGH STANDARDS OF ETHICS, MANAGEMENT
& ACCOUNTABILITY
PROMOTE PARTICIPATION OF FAITH-BASED AND
COMMUNITY ORGANIZATIONS
ENSURE EQUAL OPPORTUNITY IN HOUSING