

This list contains the Continuum of Care write-ups for the high scoring continua in the following states. They are arranged in alphabetical order by state. Within the state the order has no particular meaning.

Arizona

Phoenix
Tucson/Pima County

Arkansas

Little Rock/Pulaski County
Arkansas River Valley

California

Los Angeles
San Francisco
Alameda County

Colorado

Denver

District of Columbia

Florida

Broward County
Miami Dade County

Georgia

Atlanta
Savannah/Chatham County

Hawaii

City and County of Honolulu
State of Hawaii

Maryland

State of Maryland
Baltimore

Massachusetts

Boston
The Commonwealth of Massachusetts

New Hampshire

Nashua
Manchester

New Jersey

Trenton
Paterson

New York

New York City
Albany

Ohio

Toledo
Columbus/Franklin County
State of Ohio

Pennsylvania

Luzerne County
Chester County

Rhode Island

State of Rhode Island

Tennessee

Chattanooga
Memphis

Texas

Dallas
Houston/Harris County

Virginia

Richmond
Fairfax County
County of Arlington

Washington

Seattle

Michigan

Detroit

West Virginia

Charleston

Kansas

Kansas City
St. Louis

Wisconsin

City/County of Milwaukee
Dane County

Phoenix, Arizona

The Phoenix, Arizona, Continuum of Care covers the Cities of Chandler, Glendale, Mesa, Peoria City, Phoenix, Scottsdale and Tempe and Maricopa County. Organizations that assisted in the development of the Continuum of Care include, but are not limited to the Arizona Departments of Commerce, Economic Security, Health Services; Phoenix Housing Department, Phoenix Neighborhood Services Department; Arizona Coalition to End Homelessness; ComCare Community Planning Task Force; the Maricopa County Task Force Against Domestic Violence; Nonprofit organizations, private developers, foundations, and local businesses. Key elements of the Continuum of Care are: (1) develop a range of housing options to include emergency, transitional and permanent housing; (2) develop advanced technological electronic linkages among providers; (3) establish a coordinated blend of resources and funding from all levels of government and the private sector; (4) assign a high priority in addressing the needs of homeless persons with behavioral health problems; and (5) develop a full array of employment-related service options for homeless persons.

Contact person: Terri Cook
Phoenix Human Services Department
200 West Washington, 18th Floor
(602)534-5463

FY97 funding

Total received: \$ 8,259,917

A list of specific Phoenix area Continuum of Care projects funded this year is attached.

Tucson/Pima County, Arizona

The Tucson/Pima County, Arizona, Continuum of Care covers the City of Tucson and the entire County of Pima. The Tucson Planning Council for the Homeless (TPCH), which is responsible for the Continuum of Care, is a coalition of organizations and individuals committed to reducing homelessness and addressing the issues related to homelessness in the community. TPCH consists of representatives of homeless provider agencies, local governments, merchants, donors and neighborhood representatives. Key elements of the Continuum of Care are: (1) maximize the choices of homeless persons to improve their lives, (2) decrease the dependence of homeless persons on limited government subsidies, (3) assist homeless persons to obtain and maintain assets that contribute to their quality of life, and (4) provide opportunities for homeless persons to contribute to the community as neighbors, workers and citizens.

Contact person: Yvonne Romero-Harris
Tucson Community Services Department
10 E. Broadway Box 4
Tucson, AZ 85701
(520)791-4123

FY97 funding

Total received: \$ 2,049,762

A list of specific Tucson/Pima County area Continuum of Care projects funded this year is attached.

Little Rock/Pulaski County, Arkansas

The Little Rock Continuum of Care covers the City of Little Rock and Pulaski County-profit homeless assistance providers, State and local government agencies, and homeless and formerly homeless persons were involved in the Development of the Continuum of Care which was guided by the Little Rock Interagency Council on the Homeless. Key elements of the Continuum of Care are: (1) housing and services for homeless persons including those with mental illness and/or chronic substance abuse, persons with HIV/AIDS, victims of domestic violence, and veterans, (2) establish a shared data system to improve coordination and delivery of services, (3) expand community involvement and forge partnerships with providers, advocates, and housing developers to strengthen and maintain a full spectrum of housing options.

Contact person:

FY97 funding

Total received: \$ 520,421

A list of specific Little Rock area Continuum of Care projects funded this year is attached

Arkansas River Valley, Arkansas

The Arkansas River Valley Continuum of Care covers the City of Conway and Conway, Faulkner, Johnson, Perry, Pope and Yell Counties. Nonprofit homeless assistance providers and State and local government agencies were involved in the development of the Continuum of Care which was guided by the Arkansas River Valley Homeless Assistance Network. Key elements of the Continuum of Care are: (1) continuation of transitional housing and services for chronically mentally ill homeless persons, (2) additional transitional housing and services for homeless families (3) plans for improving intake and assessment and providing crisis assistance by expanding referral and information services.

Contact person:

FY97 funding

Total received: \$ 600,000

A list of specific Arkansas River Valley Continuum of Care projects funded this year is attached.

Los Angeles, California

The Los Angeles, California area Continuum of Care covers thirty jurisdictions in the City and County of Los Angeles. Areas covered include Baldwin Park, Carson, Cerritos, Compton, Gardena, Huntington Park, Inglewood, Paramount City, and Santa Monica. Over 275 homeless people, nonprofit homeless assistance providers, business representatives and government officials were involved in the development of the Continuum of Care which was guided by the Los Angeles Homeless Service Authority (LAHSA). Key elements of the Continuum of Care are: (1) establish/coordinate an effective regional delivery system; (2) promote the development of and access to permanent affordable housing; (3) develop a resource allocation plan for Los Angeles County; and (4) provide a vehicle for education, advocacy and public policy.

Contact person: Robin Connerly, (213) 683-3333

FY97 funding:

Total received: \$ 44,964,866

A list of specific Los Angeles Continuum of Care projects funded this year is attached

San Francisco, California

The San Francisco Continuum of Care covers the City and County of San Francisco. Approximately one thousand persons representing non-profit homeless assistance providers, business organizations and local and federal government, as well as homeless and formerly homeless persons were involved in the development of the Continuum of Care guided by the Task Force, a 35 person advisory body. The key element of the Continuum of Care is the establishment of integrated, effective and coordinated system of health care, housing, employment, and supportive services to prevent and reduce homelessness in San Francisco. This includes plans to develop a supportive housing production program, establish an integrated system of training and employment services, provide accessible and integrated substance abuse and health care and provide centralized and up-to-date information on housing, health, employment and social services for homeless persons.

Contact person: Maggie Donahue (415) 557-6333

FY97 funding

Total received: \$ 17,309,396

A list of specific San Francisco area Continuum of Care projects funded this year is attached.

Alameda County, California

The Alameda County (CA) Continuum of Care is a county-wide plan that includes the cities of Berkeley and Oakland, 12 other cities, and the balance of the 821 square-mile county. A special working group comprised of homeless service providers, business and labor representatives, local government agencies, housing developers and others was established to guide the Continuum of Care planning process. Community input was obtained through public forums and through the participation of homeless and formerly homeless people. The resulting plan contains 23 first-year goals, 40 long-term strategies and more than 160 action steps to carry them out. Among the plan's overall goals are maintaining and strengthening the existing infrastructure of services, and taking advantage of time-limited opportunities such as those presented by military base closures.

Contact person: Linda Gardner, (510) 670-5939

FY 98 Funding

Total received: \$ 13,159,132

A list of specific Alameda County Continuum of Care projects funded this year is attached

Denver, Colorado

The Metropolitan Denver Homeless Initiative (MDHI) Continuum of Care comprises the cities of Denver, Arvada, Aurora, Boulder, Lakewood, Longmont and Westminster. It also includes the counties of Adams, Arapahoe, Boulder, Douglas and Jefferson. Representatives participating in the development of the continuum consist of over 400 organizations and individuals and a 39 member Governance Board. Key elements of the Continuum of Care are: (1) plans to facilitate the development, implementation and evaluation of a coordinated self-sufficiency system for persons who are homeless or at risk of homelessness; (2) promote inter-jurisdictional cooperation/collaboration between public and private sectors; and (3) sponsor, collect and distribute ongoing research on statistical and demographic information regarding the homeless, including gaps in resources, meeting consumer needs, effectiveness of service delivery, and changes in homeless profiles.

Contact person: Mr. Thomas Knorr, Chairperson, MDHI
 Telephone: (303)830-1651

FY 97 funding

Total received: \$ 6,285,750

A list of specific Denver area Continuum of Care projects funded this year is attached.

District of Columbia

The District of Columbia Continuum of Care covers the District and the needs of its homeless citizens. Over 90 homeless people, non-profit homelessness assistance providers, business representatives, neighborhood groups, housing developers, and government officials were involved in the development of the Continuum of Care which was guided by The Community Partnership. Key elements of the Continuum of Care are: (1) a stronger emphasis on prevention of homelessness, especially among families; (2) a more comprehensive, coordinated, and innovative outreach to the streets; (3) a down-sized and more service-enriched emergency shelter system; (4) short and long-term transitional rehabilitative housing; (5) permanent housing with transitional or permanent supportive services; (6) permanent affordable housing with supportive services; and (7) stand alone supportive services, especially employment services and services for children.

Contact person: Sue Marshall
(202)543-5633

FY97 funding

Total received: \$ 10,292,197

A list of specific District of Columbia area Continuum of Care projects funded this year is attached

Broward County, Florida

The Broward County, Florida, Continuum of Care covers the entire county including the following communities: Ft. Lauderdale, Hollywood, Lauderhill, Plantation, Pompano Beach, Sunrise, Coral Springs, Davie, and Pembroke Pines. More than 100 members of the Broward Coalition for the Homeless participated in the development of the Continuum of Care. The community-wide representation included advocacy groups, Broward County Housing Authority, veterans, formerly homeless persons, large and small businesses, legal services, neighborhood associations, social service providers and various municipalities. Key elements of the Continuum of Care are: (1) build safe, clean, full-service homeless assistance centers for individuals and families in the county; (2) institute homeless assistance program funding through community resource development; and (3) strengthen relationships among service providers.

Contact person: Kathy C. Harris, Director
 Broward County Human Services Department
 115 South Andrews Avenue Room 434
 Fort Lauderdale, FL 33301
 (954)468-3592

FY97 funding

Total received: \$ 3,089,435

A list of specific Broward County area Continuum of Care projects funded this year is attached.

Miami-Dade County, Florida

The Metro Dade County, Florida, Continuum of Care covers the entire county including the following communities: Hialeah, Miami, Miami Beach and North Miami. The Dade County Homeless Trust, charged with the responsibility of developing the Continuum of Care, consists of a 27-member Advisory Board comprised of representatives from State and local governments, businesses, nonprofit providers, educational and religious leaders, and formerly homeless individuals. Key elements of the Continuum of Care are: (1) outreach, assessment and placement of homeless persons into primary care (transitional housing); (2) advanced care (permanent housing); (3) general supportive services, and (4) coordinated case management and information/referral system.

Contact person: Hilda M. Fernandez, Interim Director
Dade County Homeless Trust
111 N.W. First Street, Suite 2710
Miami, FL 33128-1930
305)375-1490

FY 98 funding

Total received: \$ 13,238,793

A list of specific projects funded this year in the Miami Dade County Continuum of care is attached.

Atlanta, Georgia

The Atlanta, Georgia, Continuum of Care covers the City of Atlanta and the Counties of Fulton and DeKalb. Representatives from some 86 organizations representing homeless assistance providers, foundations, businesses, religious communities, neighborhood organizations and homeless persons themselves took part in the development of the continuum of care which was guided by the Homeless Action Group. Key elements of the Continuum of Care are: (1) Joint funding of the compilation of homeless data; (2) development of a blueprint plan for how to address identified gaps in needed homeless services; and (3) location and funding of a homeless service center.

Contact person: Mr. Bill Campbell, Mayor
Telephone: (404) 330-6100

FY 97 funding

Total received: \$ 5,654,241

A list of specific Atlanta Continuum of Care projects funded this year is attached

Savannah/Chatham County, Georgia

The Savannah Chatham Continuum of Care covers the City of Savannah, Georgia, and the County of Chatham. Development of the continuum of care mobilized the active participation of some 158 social service organizations, religious congregations, nonprofit homeless providers, governments and banks and included homeless and formerly homeless people as well. The Chatham-Savannah Authority for the Homeless guided continuum of care development. Key elements of Savannah's vision for its Continuum of Care are: (1) Reduction in the number of people returning to homelessness through the establishment of a Housing Support Team; (2) institution of a single community-wide Life Skills Curriculum; and (3) provision of active legal representation to reduce the number of evictions.

Contact person: Mr. Michael Brown, City Manager
Telephone: (912) 651-6415

FY 97 funding

Total received: \$ 740,998

A list of specific Savannah/Chatham County Continuum of Care projects funded this year is attached

City and County of Honolulu, HI

"Partners in Care", the Continuum of Care strategy for the City and County of Honolulu, HI, is the product of a long-term cooperative alliance that began in 1986 among public and private organizations and individuals throughout the state. More than 60 representatives of community agencies, foundations, businesses, and government agencies participated in the development of the initial Partners-in-Care strategy in 1996. This effort was refined in 1997 under the direction of a special advisory board that was appointed by the mayor of the City and County. The strategy emphasizes a client-centered approach to service delivery through intensive case management and a shift in focus from twelve-hour shelters to longer-term transitional, permanent and supportive housing.

Contact person: Abelina M. Shaw, (808) 527-6269

FY 98 funding

Total received: \$ 2,759,147

A list of specific projects funded this year in the City & County of Honolulu is attached.

State of Hawaii

The Hawaii Housing Authority facilitated the development of the locally planned Continuum of Care systems for the non-contiguous rural counties of Hawaii, Kauai, and Maui. A local planning group has the lead responsibility for developing the strategic plan in each county: the Homeless Task Force for the County of Maui; the Homeless Planning Committee for Kauai County; and the Hawaii Island Catholic Social Ministry for the Big Island (Hawaii County). The State's goal is to create a coordinated network of providers and jurisdictions that is working collaboratively to address the needs of homeless people by identifying and eliminating gaps in housing and service needs.

Contact person:

FY 98 funding

Total received: \$ 440,100

A list of specific State of Hawaii Continuum of Care projects funded this year is attached.

State of Maryland

The State of Maryland's Continuum of Care covers twelve rural counties served by the Maryland Rural Consortium. The Consortium collaborates in examining the common needs associated with rural homelessness and in developing a multi-jurisdictional system to address these needs. Over 60 homeless people, nonprofit homeless assistance providers, business representatives, and government officials were involved in the development of this effort. The Governor's Advisory Board on Homelessness and the Department of Human Resources' Office of Transitional Services share the lead. Key elements of the Continuum of Care are: (1) improved coordination between state agencies, homeless providers, and citizens to address employment issues; (2) provision of housing for extremely low-income and homeless persons and families; and (3) transportation, child care and capacity building for new and existing providers.

Contact person: Robert E. Molderig
 (410) 767-7719

FY97 funding

Total received: \$ 843,607

A list of specific State of Maryland area Continuum of Care projects funded this year is attached.

Baltimore, Maryland

The Baltimore, Maryland, Continuum of Care covers the City of Baltimore. Over 30 homeless people, non-profit homeless provider agencies, business representatives, and government officials were involved in the development of the Continuum of Care. The Homeless Relief Advisory Board is the lead for coordination of homeless activities in Baltimore, and the Office of Homeless Services coordinates housing and supportive services for homeless individuals and families. Key elements of the Continuum of Care are: (1) an on-line central intake assessment system; (2) plans for additional units of supportive housing for individuals and families; and (3) expansion of services targeted to the special needs population.

Contact person: Ms. Leslie Leitch
(410) 396-3757

FY97 funding

Total received: \$ 6,551,917

A list of specific Baltimore area Continuum of Care projects funded this year is attached.

Boston, Massachusetts

The Boston, Massachusetts Continuum of Care covers the City of Boston. Numerous homeless and formerly homeless persons, homeless shelter and service providers, advocacy organizations, business representatives and State and local government officials were involved in the development of the Continuum. This development process was led by three public institutions: the Emergency Shelter Commission, the City of Boston Public Facilities Department, and the Homeless Planning Committee. The City of Boston's Continuum of Care has been designed around the following key objectives: (1) fostering access and movement throughout the Continuum of Care through a systems approach to essential services that provides improved linkages among the distinct components; (2) expanding economic development services across the Continuum of Care to increase self-sufficiency and provide greater access to permanent housing; (3) facilitating the development of programs and services that are designed to address the specific needs of critically under-served homeless sub-populations; (4) achieving a more efficient and cost-effective system by advocating for and directing mainstream city and State housing and service resources to homeless people and (5) integrating planning for homeless housing and services with other mainstream planning processes.

Contact person:

Charles T. Grigsby
Director
City of Boston Public Facilities Commission
(617) 635-4352

FY97 funding

Total received: \$ 14,314,607

A list of specific Boston Continuum of Care projects funded this year is attached.

The Commonwealth of Massachusetts

The Commonwealth of Massachusetts Continuum of Care covers the 123 small towns and cities in Massachusetts that were not included in any of the other larger Continua in the state. Numerous homeless and formerly homeless persons, state agency officials, and representatives of non-profit service, housing and advocacy agencies were involved in developing the Continuum, which was coordinated by The Interagency Task Force on Housing and Homelessness. The Commonwealth of Massachusetts Continuum of Care is based on four key principles: (1) ensuring that homeless individuals and families can access the Continuum at any point and can move within and between targeted homeless services as well as directly into mainstream services; (2) ensuring that services are coordinated and are not duplicative; (3) maximizing use of existing resources and (4) developing and promoting models which lead to self-sufficiency.

Contact person:

William D. O'Leary
Secretary
The Commonwealth of Massachusetts
Executive Office of Health and Human Services
(617) 727-7600

FY97 funding

Total received: \$ 4,619,059

A list of specific Commonwealth of Massachusetts Continuum of Care projects funded this year is attached.

Detroit, Michigan

The Detroit, Michigan Continuum of Care covers the City of Detroit and the enclave cities of Hamtramck and Highland Park. Over 340 persons representing 240 entities, including non-profit homeless assistance providers, business representatives, and government officials were involved in the development of the Continuum of Care which was guided by the Detroit/Wayne County Homeless Action Network and the City of Detroit Department of Senior Citizens and Homeless Coordination. Key elements of the Continuum of Care are: (1) emphasis on comprehensive employment and training opportunities, and affordable permanent, subsidized and supportive housing units, (2) targeting stabilization and prevention supportive services linked to other mainstream and community supports, and (3) involving community business and service groups and especially faith-based organizations in coordinated neighborhood approaches to assisting homeless persons.

Contact person: Dennis Archer, Mayor of Detroit
Telephone: (313) 224-3400

FY 97 funding

Total received: \$ 24,343,258

A list of specific Detroit Continuum of Care projects funded this year is attached.

Kansas City, Missouri

The Kansas City, Missouri Continuum of Care covers the City of Kansas, Missouri. Over 28 homeless agencies and organizations were actively involved in the 1997 Continuum of Care planning process. The Continuum of Care system consists of numerous representatives from non-profit homelessness assistance providers, business organizations, government agencies, and neighborhood organizations. Key elements of the Continuum of Care are: (1) increased commitment to homelessness prevention; (2) education of the community on homelessness; (3) strengthening collaboration between homeless service providers; and (4) improving the current continuum of care system.

Contact Person: Emanuel Cleaver, Mayor

FY97 funding:

Total received: \$ 4,349,109

A list of specific Kansas City area Continuum of Care projects funded this year is attached

St. Louis, Missouri

The City of St. Louis, Missouri Continuum of Care covers the City of St. Louis. At least 30 organizations are involved in the process, including non-profit organizations, government agencies, and business organizations. The key element of their Continuum of Care development strategy is the Homeless Services Network Program of St. Louis. The network, representing over 30 organizations, is a unique community based process coordinated by the Department of Human Services which has been the recipient of a ACCESS Grant provided by the city for the purpose of reducing homelessness among people who have a serious mental illness or who are dually diagnosed. The City's future goals include increasing the availability of services, eliminating barriers by having training seminars for homeless service providers, making information available over the Internet, and strengthening the continuum of care.

Contact Person: Clarence Harmon, Mayor

FY 97 Funding

Total received: \$ 3,797,940

A list of specific St. Louis area Continuum of Care projects funded this year is attached.

Nashua, New Hampshire

The Greater Nashua area Continuum of Care covers the City of Nashua and the counties of Amherst, Litchfield, and 6 other counties in the surrounding area. Over 200 nonprofit organizations, businesses, and state and local government agencies have collaborated to formalize coordinated strategies toward the development of seamless service provision for the community's homeless population. Greater Nashua's Continuum of Care foresees the role of the Continuum as that of a driving force in educating, unifying, and directing the community's efforts in eliminating homelessness. Among the key elements of the Continuum of Care are: (1) establishing benchmarks to accurately assess the extent of the homelessness problem, (2) creating a community-wide attitude of "zero tolerance" towards homelessness at all levels, (3) revitalizing city efforts to create more permanent, safe, affordable housing, and (4) increasing volunteer efforts and involvement on an individual level.

Contact Person: Sister Sharon Walsh (603) 598-1582

FY97 funding

Total received: \$ 2,485,608

A list of specific Nashua area Continuum of Care projects funded this year is attached.

Manchester, New Hampshire

The City of Manchester, New Hampshire's largest city, is located in the Southern-Central part of the State. The Manchester Area Continuum of Care Coordinating Council represents only the jurisdiction of the City of Manchester. More than 80 non-profits homelessness assistance providers, business representatives, state and local government officials were involved in the development of the Continuum of Care system for the City of Manchester. Key elements of its Continuum of Care are: (1) promotion of coordination among Manchester's service providers and other community leaders in the ongoing development of a comprehensive system of care, (2) help families and individuals move from homelessness to successful placement in permanent housing (3) use of community resources to prevent homelessness.

Contact person: Maureen Beauregard (603) 641-9441

FY97 funding

Total received: \$ 471,549

A list of specific Manchester area Continuum of Care projects funded this year is attached.

Trenton, New Jersey

The Trenton, New Jersey, Continuum of Care covers the City of Trenton. Over 60 homeless advocates and providers, supportive service agency directors, resident association leaders, private developers, planners and architects, social workers, property owners, clergy, environmentalists, bank presidents, city employees, education and health care workers, small business development specialists, researchers, and various state agency representatives were involved in guiding the development of the Continuum of Care as members of the Mayor's coordinating committee. Key elements of the Continuum of Care are: (1) helping low income families avoid becoming homeless, (2) reaching out to homeless persons and assessing their individual needs, (3) addressing emergency shelter and transitional housing needs of homeless persons, and (4) helping homeless persons make the transition to permanent housing and independent living.

Contact person: Mayor Douglas Palmer
(609) 989-3030

FY97 funding

Total received: \$ 1,048,800

A list of specific Trenton Continuum of Care projects funded this year is attached.

Paterson, New Jersey

The Paterson, New Jersey, metro area Continuum of Care covers the Cities of Paterson, Passaic, and Clifton and Passaic Counties. Over 50 homeless providers, local housing agency representatives, bankers, developers, homeless and formerly homeless people were involved in the development of the Continuum of Care which was guided by Comprehensive Emergency Assistance System Committee and the Paterson Coalition for Housing. Key elements of the Continuum of Care are: (1) increase outreach efforts, (2) improve coordination of services to minimize duplication, (3) maximize data collection efforts to enable pinpointing the key needs among the homeless population, (4) strengthen services targeted to special needs populations, and (5) build the permanent housing stock.

Contact person: Therese Tolomeo
 (201)684-5998

FY97 funding

Total received: \$ 1,044,907

A list of specific Trenton Continuum of Care projects funded this year is attached.

New York City

The New York City Continuum of Care covers the entire jurisdiction of New York City including the five counties of New York, Kings (Brooklyn), Queens, the Bronx, and Richmond (Staten Island). The City's Continuum of Care was developed by the Way Home Coalition, a partnership of over 200 nonprofit homelessness assistance providers, City agencies, and other organizations. Key elements of the Continuum of Care are: (1) placing a high priority on job readiness training and job creation; (2) increasing collaborations among providers to help establish a seamless delivery system; (3) continuing a shift away from large-scale City-operated homeless shelters to smaller scale community-based facilities operated by nonprofit organizations; and (4) increasing the supply of affordable permanent and permanent supportive housing.

Contact person: Susan Wiviott
Associate Commissioner
New York City Department of
Homeless Services
(212) 788-9400

FY97 funding

Total received: \$ 53,704,323

A list of specific New York City projects funded this year is attached.

Albany, New York

The Continuum of Care covers the City of Albany, New York. Over 50 homelessness assistance providers, public agencies, businesses and other organizations were involved in the development of the Continuum of Care which was guided by the Homelessness Working Group with support from the City's Department of Housing and Community Development. Key elements of the Continuum of Care are: (1) continued need for additional resources for every component of the Continuum, especially permanent supportive housing, transitional housing with services for youth, job training and placement, and case management; (2) strengthening the coordination among the Continuum agencies; and (3) continued support for the Centralized Emergency Shelter Intake Service, the backbone of the City's delivery system.

Contact person: Michael Hurt
Commissioner
Department of Housing and Community
Development
City of Albany, New York
(518)434-5240

FY97 funding

Total received: \$ 2,181,864

A list of specific Albany projects funded this year is attached.

Toledo, Ohio

The Greater Toledo Continuum of Care covers the City of Toledo, Ohio. Over 50 service providers, housing developers, lending institutions, and governmental entities were involved in the development of the Continuum of Care which was guided by the Greater Toledo Steering Committee that has committed itself to performing the "hands-on" work necessary to develop a permanent body to represent the Continuum. Key elements of the Continuum of Care are: (1) outreach to and identification of homeless persons and homeless veterans suffering from mental illness and substance abuse; (2) develop a seamless system of supportive services for homeless persons, chronically homeless persons, and those at-risk of becoming homeless; and (3) develop and implement a management information system network (ANCHOR) which will allow the Continuum to produce an accurate profile of Toledo's homeless population and subpopulations.

Contact person: Jim Guenther
 (412) 245-1413

FY97 funding

Total received: \$ 2,245,483

A list of specific Toledo area Continuum of Care projects funded this year is attached.

Columbus and Franklin County, Ohio

The Columbus and Franklin County, Ohio Continuum of Care covers the City of Columbus and Franklin County. Over 50 homeless service providers, businesses, government entities, and veteran service providers were involved in the development of the Continuum of Care which was directed by the Community Shelter Board. Key elements of the Continuum of Care are: (1) increased homelessness prevention, (2) solutions to the housing needs of chronically homeless men, (3) improved stability of children and families experiencing a housing crisis, and (4) increased community awareness about the causes of and solutions to homelessness and ultimately decrease the demand for emergency shelters.

Contact person: Barbara Poppe
(614) 221-9900

FY97 funding

Total received: \$ 3,861,617

A list of specific Columbus and Franklin County area Continuum of Care projects funded this year is attached.

State of Ohio

The State of Ohio Continuum of Care covers more than 50 counties, most located outside Ohio's major population centers. Over 100 homeless service providers, local businesses, banks, foundations, housing developers, local governments, neighborhood and community organizations, State government, and veteran service organizations were involved in the development of the Continuum of Care which was guided by the Ohio Department of Development Community Shelter Board. Key elements of the Continuum of Care are: (1) develop coordinated systems for outreach to homeless individuals, veterans, and families; (2) increased commitment to prevent homelessness; and (3) plans to increase a broad range of supportive services such as case management, crisis intervention, child care, job training and placement, health care, substance abuse treatment, legal services, life skills, and housing placement.

Contact person: Scott Gary
(614) 466-2285

FY97 funding

Total received: \$ 6,378,997

A list of specific State of Ohio Continuum of Care projects funded this year is attached.

Luzerne County, Pennsylvania

The Luzerne County, Pennsylvania area Continuum of Care covers Luzerne County, Wilkes-Barre and Hazleton. Over 50 homeless participants including two local homeless coalitions, local government, public and private not for profit organizations, financial institutions, business groups, housing and supportive service providers, and homeless as well as formerly homeless individuals were involved in the development of the Luzerne County Continuum of Care which was guided by the Luzerne County Office of Community Development. Key elements of the Continuum of Care are: (1) conduct outreach to expand awareness of existing supportive service resources, (2) provide permanent affordable housing opportunities for individuals and families, and (3) examine existing service provision to identify potential areas for expanding availability of programs and services through increased networking, alternative service delivery or service enhancement.

Contact person: Mr. John J. Matusek
Telephone: (717) 824-7214

FY 97 funding

Total received: \$ 1,628,372

A list of specific Luzerne County Continuum of Care projects funded this year is attached

Chester County, Pennsylvania

The Chester County, Pennsylvania are Continuum of Care covers Chester County. Over 45 state and local government agencies, public and private for-profit and not-for-profit homeless assistance service and housing providers, consumers, foundations, community groups, and volunteers were involved in the development of the Continuum of Care which was guided by the Office of Housing and Community Development(OHCD). Key elements of the Continuum of Care are: (1) to develop a partnership between OHCD and the service community to plan and implement the components of the County's Continuum of Care; (2) develop a uniform monitoring system that allows for assessment of existing facilities, and (3) to provide tools needed for homeless and low-income individuals to participate in Chester County's overall economic prosperity.

Contact person:

Ms. Barbara W. Wilson
Telephone: (610) 344-6770

FY 97 funding

Total received: \$ 625,731

A list of specific Chester County Continuum of Care projects funded this year is attached.

The State of Rhode Island

In Rhode Island, the system to address homelessness was developed out of a community based process that included the collaboration of the Rhode Island Housing and Mortgage Finance Corporation, the United Way, Travelers Aid, and many other nonprofits and state agencies. The growth and development of the planning and coordinating system that was led by the RI Housing and Mortgage Finance Corporation, resulted in the creation of the Interagency Council on Homelessness and Affordable Housing. The Interagency Council developed a strategy to give the highest priorities to: (1) permanent housing for homeless people with disabilities, (2) to programs to assist homeless youth, and (3) to people living on the streets, substance abusers, and people with mental illnesses.

Contact person: Ms. Susan Bodington
Telephone: (401) 457-1286

FY 97 Funding

Total Received: \$ 6,403,853

A list of specific State of Rhode Island Continuum of Care projects funded this year is attached.

Chattanooga, Tennessee

The City of Chattanooga Continuum of Care Plan for the Homeless is designed to serve the homeless in Chattanooga and Hamilton County. The Chattanooga Homeless Coalition consists of 51 members that provide some type of service to the homeless and facilitate access to services through networking. The vision is to develop a comprehensive and continuous service system which can sustain engagement, housing and supportive services and an appropriate level of self-sufficiency for each consumer and his/her immediate family. Case managers will be able to track consumers needs and self-sufficiency progress across agencies.

Contact Person: Mr. Mark Cardwell
 Telephone: (423) 756-4222

FY 97 Funding

Total Received: \$ 874,464

A list of specific Chattanooga Continuum of Care projects funded this year is attached.

Memphis, Tennessee

The Memphis/Shelby County Continuum of Care process is an evolving, collaborative effort that includes the homeless, homeless service providers, government, business, the public, and grant foundations. Two community-based organizations (Partners for the Homeless and The Greater Memphis Inter-Agency Coalition for the Homeless) have responsibility for promoting community partnerships on behalf of the homeless by: identifying gaps in services that the community provides to the homeless; developing innovative ways to fill these gaps; coordinating provider services by developing networks/contacts with local governmental bodies and by facilitating networking among service providers; and identifying new provider services, verifying services offered, and monitoring to assure maintenance of standards.

Contact Person: Mr. Peter Baxter
Telephone: (901) 458-8928

FY 97 Funding

Total Received: \$ 2,765,149

A list of specific Memphis Continuum of Care projects funded this year is attached.

Dallas, Texas

The Dallas, Texas, Continuum of Care covers all of the City of Dallas. Over 25 non-profit homelessness assistance providers, business representatives, formerly homeless people, and government officials were involved in the development of the Continuum of Care which was guided by the City of Dallas Department of Environmental and Health Services. Key elements of the Continuum of Care are: (1) plans for implementation of a centralized integrated electronic system to link agencies providing housing and services to homeless families through a computerized client referral, tracking, and information system; (2) increased focus on supportive service projects which serve residents or potential residents of transitional housing and permanent supportive housing programs; and (3) plans to build on the existing Continuum of Care system by maintaining the capacity of those components that are stronger and by strengthening components where the gaps are the most serious.

Contact Person: Beverly Weaver, Director
Environmental Health Services
City of Dallas
1500 Marilla, IDN
Dallas, TX 75201
(214) 670-5216

FY97 Funding

Total received: \$ 4,286,218

A list of specific Dallas area Continuum of Care projects funded this year is attached.

Houston/Harris County, Texas

The Houston, Texas, Continuum of Care covers the Cities of Houston, Baytown, and Pasadena as well as Harris and Fort Bend Counties. Over 60 non-profit homelessness assistance providers, business representatives, foundations, homeless and formerly homeless individuals, and government officials were involved in the development of the Continuum of Care which was guided by the Coalition for the Homeless of Houston and Harris County. Key elements of the Continuum of Care are: (1) development of formal and informal multi-agency collaborations; (2) linking of information, processes and program participants among the collaborating and independent agencies; (3) evaluation of program effectiveness and participant outcomes; (4) encouragement of a variety of agency types to address the needs of similar sub-populations; and (5) identification of and access to multiple funding sources which can be integrated into a comprehensive funding system.

Contact Person: Sally Shipman, Executive Director
Coalition for the Homeless of Houston and
Harris County
1021 Main, Suite 1830
Houston, TX 77002
(713) 739-7514

FY97 Funding

Total received: \$ 11,875,553

A list of specific Houston/Harris County Continuum of Care projects funded this year is attached

Richmond, Virginia

The Richmond, Virginia, metro area Continuum of Care covers the City of Richmond and the Counties of Chesterfield and Henrico. Over 50 homeless people, non-profit homelessness assistance providers, business representatives, and government officials were involved in the development of the Continuum of Care which was guided by the Richmond Regional Homelessness Task Force. Key elements of the Continuum of Care are: (1) plans for improving coordination and delivery of services through development of a data collection and analysis system, (2) increased commitment to homelessness prevention, and (3) service delivery system enhancements such as central intake, more holistic case management, and on-going supports which may have an immediate positive impact on homeless persons.

Contact person: Mike Etienne
 (804) 780-6362

FY97 funding

Total received: \$ 2,021,589

A list of specific Richmond area Continuum of Care projects funded this year is attached.

Fairfax County, Virginia

The Fairfax County, Virginia, Continuum of Care covers the Cities of Fairfax and Falls Church and Fairfax County. Over 80 homeless people, non-profit homelessness assistance providers, business representatives, and government officials were involved in the development of the Continuum of Care which was guided by the Homeless Oversight Committee. Key elements of the Continuum of Care are: (1) preservation of families by helping low-income families avoid becoming homeless through a comprehensive public/private prevention plan, (2) focusing resources on preservation of existing affordable housing and development of transitional and permanent housing, and (3) enriching basic shelter services with education and training to assist families and individuals in achieving greater self-sufficiency, especially job skill development and assistance in securing employment.

Contact person: Joel McNair
 (703) 876-0390

FY97 funding

Total received: \$ 7,950,865

A list of specific Fairfax County area Continuum of Care projects funded this year is attached.

County of Arlington, Virginia

The Arlington County, Virginia, Continuum of Care includes all the County. Over 20 Federal, County, private non-profit, and grass-roots volunteer organizations and private citizens were involved in the development of the Continuum of Care which was guided by the Shelter Coordination Committee. Key elements of the Continuum of Care are: (1) to develop and implement a coordinate self-sufficiency system for persons who are homeless or at-risk of homelessness; (2) to collect, analyze, and distribute demographic and outcome information regarding homeless persons; (3) to collaborate with the wider community (both public and private) in support of the Arlington Homeless Strategy; and (4) to advocate within the community for available and affordable housing.

Contact person: Kathleen Wellington
(703) 841-7768

FY97 funding

Total received: \$ 521,510

A list of specific Arlington area Continuum of Care projects funded this year is attached.

Seattle/King County, Washington

The Seattle/King County Continuum of Care includes the City of Seattle, 34 suburban cities, and the unincorporated areas of King County. Over 850 organizations and local governments, as well as numerous individuals, played a role this last year through current "Progress Reports" and questionnaires, focus groups and subpopulation workshops under the guidance of the McKinney Steering Committee. Key elements for improving its Continuum of Care include: (1) coordinated and client-centered approaches to service delivery through the creation of city and county Homeless Advisory Boards, (2) expanded housing and linking of its homelessness and housing strategies, (3) increased sensitivity to cultural differences, (4) the development of system wide performance measures, and (5) the consolidation of service programs through a regional community information network, consistent screening and intake procedures, and joint review and assessment of single adults.

Contact person: Ms. Venerria L. Knox, Director
Seattle Department of Housing & Human Services
Telephone: (206) 684-0100

FY 97 funding

Total received: \$ 19,166,481

A list of specific Seattle/King County Continuum of Care projects funded this year is attached.

Charleston, West Virginia

The Charleston, West Virginia area Continuum of Care covers the City of Charleston and the County of Kanawha. Over 35 homeless people, non-profit homeless assistance providers, business representatives, neighborhood groups, and government officials were involved in the development of the Kanawha Valley Collective Continuum of Care which was guided by the Community Council of Kanawha Valley and the State of West Virginia Office of Economic Opportunity. Key elements of the Continuum of Care are: (1) plans for developing a universal intake and assessment system, and linking participating agencies together through computer networks and the Internet, (2) develop a centralized, integrated case management system coordinated between agencies, and (3) create an outcome based system to evaluate effectiveness of services on an ongoing basis and (4) develop services geared towards establishing responsibility and independence.

Contact person: G. Kemp Melton, Mayor
Telephone: (304) 348-8174

FY 97 funding

Total received: \$ 201,302

A list of specific Charleston Continuum of Care projects funded this year is attached.

The City and County of Milwaukee, Wisconsin

The Milwaukee Continuum of Care covers the City and County of Milwaukee. Over 42 persons, representing homeless people and 40 organizations including non-profit homeless assistance providers, business representatives, and government officials were involved in the development of the Continuum of Care which was guided by the Emergency Shelter Task Force through a consensus driven process sponsored by Milwaukee County. Key elements of the Continuum of Care are: (1) implementation of a Centralized Information System that improves data collection, identifies and integrates existing community resources and services and efficiently links those services to homeless people (2) better coordination of the existing system, enabling homeless persons to more readily move through it toward self-sufficiency, and (3) development of additional housing for specific target subpopulations and services in specific areas which support the goal of achieving greater self-sufficiency.

Contact person: Mr. F. Thomas Ament, County Executive
Telephone: (414) 278-4211

Mr. John Norquist, Mayor of Milwaukee
Telephone: (414) 286-2200

FY 97 funding

Total received: \$ 5,773,987

A list of specific Milwaukee Continuum of Care projects funded this year is attached.

Dane County, Wisconsin

The Dane County Continuum of Care covers the City of Madison and Dane County. Over 31 persons representing homeless people, non-profit homeless assistance providers, business representatives, and government officials were involved in the development of the Continuum of Care which was guided by the Homeless Services Consortium. Key elements of the Continuum of Care are: (1) decreasing the need for and number of emergency shelter beds for disabled persons, (2) increasing the number of affordable transitional and permanent housing beds, and (3) increasing the number of case managers who provide outreach and follow-up services.

Contact person: Ms. Kathleen Falk County Executive
Telephone: (608) 266-4114

Ms. Sue Bauman, Mayor of Madison
Telephone: (608) 266-4611

FY 97 funding

Total received: \$ 3,200,467

A list of specific Dane County Continuum of Care projects funded this year is attached.