

1999 Round II Urban Empowerment Zones

BOSTON, MASSACHUSETTS

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Boston - 574,283
- 2. Zone Population:** 57,640
- 3. Approximate Zone Size:** 6 square miles
- 4. Poverty Rate:** 35.8%
- 5. Unemployment Rate:** 16.1%
- 6. Education:** 43% of Zone residents, over age 25, lack a high school diploma or higher

B. Estimated Number of Jobs Created or Retained: 985

C. Proposed Leveraged Commitments: \$800 million

- 1. Public Sector:** \$400 million
- 2. Private Sector:** \$400 million

D. Key Business Partnerships:

Over 80 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- 3Com Corp
- Asian American Bank & Trust
- BankBoston
- Boston Edison
- Boston Marriott Copley Place
- Boston Private Bank & Trust
- Chinatown Business Association
- Chinatown Main Street Program
- Citizens Bank
- E.C.W. Enterprise
- Eastern Bank
- Fannie Mae
- Fleet Bank
- Boston Chamber of Commerce
- IBM
- Jewish Vocational Service

- Microsoft
- PNC Bank
- South Boston Main Street Inc.
- State Street Bank & Trust
- US Trust Bank

E. List of Other Key Partners:

- University of Mass, Boston
- Morgan memorial Goodwill Industries
- YMCA of Greater Boston
- The Hymanis Foundation
- Trefler Foundation
- United Way of Mass Bay

F. List of Developable Sites: N/A

CINCINNATI, OHIO

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Cincinnati - 364,040
- 2. Zone Population:** 49,877
- 3. Approximate Zone Size:** 7 square miles
- 4. Poverty Rate:** 47%
- 5. Unemployment Rate:** 15%
- 6. Education:** 44% of adult Zone residents lack a high school diploma

B. Estimated Number of Jobs Created or Retained: 10,037

C. Proposed Leveraged Commitments: \$2.2 billion

1. Public Sector: \$1.4 billion
2. Private Sector: \$800 million

D. Key Business Partnerships:

Over 30 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- A. Lowes Enterprises Inc.
- A.M. Kinney Inc.
- Husman's
- Abandoned Buildings

- Alabama's Fish Market
- Integra
- Armour Metal Fabrication
- BankOne
- IAMS
- BIO/START
- Burns
- PNC Bank
- Castellini Company
- CINCOM
- Toyota Motor
- CINERGY
- Cincinnati Bell
- The Gibbons Group
- CINTAS
- F&W Publications
- Speer & Associates
- Fifth Third Bank
- Frisch's
- The Kroger Co
- Globe Business Resource
- J&M Properties
- Proctor & Gamble
- Nxfase Unlimited Inc.
- MESSER Construction Co.
- Tears of Isis Books

E. List of Other Key Partners:

- Cincinnati Public Schools
- Xavier University

- Cincinnati State University
- Urban Application Council
- Cincinnati/Hamilton County Public Library
- Cincinnati Zoo
- University of Cincinnati
- Urban League of Greater Cincinnati

F. List of Developable Sites:

- IAMS-Swifton Commons-Vine Street Dump and Vicinity
 - Blue Ash Airport
 - The Conrail Site
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COLUMBIA/SUMTER, SOUTH CAROLINA

County Co-Sponsors: Richland and Sumter Counties, South Carolina

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Columbia - 103,477
- 2. Zone Population:** 48,971
- 3. Approximate Zone Size:** 19 square miles
- 4. Poverty Rate:** 40%
- 5. Unemployment Rate:** 9.2%
- 6. Education:** Zone schools ranked last among the 50 states on college entrance exam, SAT, scores.

B. Estimated Number of Jobs Created or Retained: 385

C. Proposed Leveraged Commitments: \$1.5 billion

- 1. Public Sector:** \$1.35 billion
- 2. Private Sector:** \$150 million

D. Key Business Partnerships:

Over 10 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- Branch Banking & Trust
- NationsBank
- Down South Entertainment
- First Citizen Bank
- Greater Columbia Chamber of Commerce
- SCANA Corporation

- Midlands Private Industry Council
- TN Development Corporation
- Sumter County Development Board

E. List of Other Key Partners:

- Morris College
- Central Carolina Technical College
- Cooperative Ministries
- Emergency Shelter Council
- Community Mobilizers
- Columbia Council of Neighborhoods

D. List of Developable Sites:

- Columbia/Owens Industrial Area
 - Pocotaligo Industrial Site
 - Wateree Industrial Park
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COLUMBUS, OHIO

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Columbus - 632,910
- 2. Zone Population:** 63,229
- 3. Approximate Zone Size:** 14 square miles
- 4. Poverty Rate:** 46.2%
- 5. Unemployment Rate:** 14.1%
- 6. Education:** 41% of Zone residents, over age 25, lack a high school diploma

B. Estimated Number of Jobs Created or Retained: 700

C. Proposed Leveraged Commitments: \$1.5 billion

- **1. Public Sector:** \$800 million
- **2. Private Sector:** \$700 million

D. Key Business Partnerships:

Over 15 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- Columbus Association of Performing Arts
- Groner, Boyle & Quillin, LLP
- Columbus Countywide Development Corp.

- Hemphill & Associates
- Columbus Urban Growth Corp.
- Key Bank
- Deloitte and Touche
- Liebert
- Fannie Mae
- Miller Paving
- Favor, LPA & Dudley
- Parms & Company
- Fifth Third Bank
- Star Bank

E. List of Other Key Partners:

- Columbus Public Schools
- YMCA
- Youthbuild Columbus
- Girls and Boys Club
- Columbus State Community College
- United Way
- Volunteers of America
- Fannie Mae
- AmeriCorp
- Urban League

F. List of Developable Sites:

- Alum Creek/Rickenbacker Corridor
- SR 104 Industrial Area
- I-670 Corridor

CUMBERLAND COUNTY, NEW JERSEY

(Bridgeton/Vineland)

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Vineland - 54,780
- 2. Zone Population:** 16,514
- 3. Approximate Zone Size:** 4 square miles
- 4. Poverty Rate:** Approximately 27.5%
- 5. Unemployment Rate:** 9.3% - which is the highest rate in New Jersey
- 6. Education:** 37% of adult residents lack a high school diploma

B. Estimated Number of Jobs Created or Retained:

200 jobs within 2 years and 1,000 new manufacturing sector jobs

C. Proposed Leveraged Commitments: \$320 million

- 1. Public Sector:** \$300 million
- 2. Private Sector:** \$20 million

D. Key Business Partnerships:

Over 20 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- Airwork Corporation
- Minotola National Bank
- Andrews Glass Corporation
- Precision Electronic Glass, Inc.
- Caesars Atlantic City
- Summit Bank
- CEO Group
- Sun National Bank
- Claridge Casino Hotel
- Trump Casino Services, L.L.C.
- Computer Learning Associates

E. List of Other Key Partners:

- National Political Congress of Black Women
- United Auto Workers
- Tri-County Community Action Agency
- Faith-Based Organizations

F. List of Developable Sites:

- Millville Municipal Airport

- Vineland Industrial Park
 - Port Norris
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EL PASO, TEXAS

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** El Paso - 515,342
- 2. Zone Population:** 51,444
- 3. Approximate Zone Size:** 10 square miles
- 4. Poverty Rate:** 58.47%
- 5. Unemployment Rate:** 16%
- 6. Education:** 65% of Zone residents, over age 25, lack a high school diploma

B. Estimated Number of Jobs Created or Retained: 888

C. Proposed Leveraged Commitments: \$900 million

- 1. Public Sector:** \$300 million
- 2. Private Sector:** \$600 million

D. Key Business Partnerships:

Over 80 businesses made commitment in the Strategic Plan. Some of the key business partners are:

- Sun Metro
- Fannie Mae
- Norwest Bank
- Phone Care
- Bank CNB
- Hunt Building Corporation
- Montwood National Bank
- Maximus
- Chase Manhattan
- Accion El Paso
- Upper Rio Grande
- JDW 100
- Bank of the West
- Old El Paso Electric Company
- El Paso Natural Gas

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- Centro de Salud Familiar La Fe, Inc.
- Thompson General Hospital
- Latch Key Centers Unlimited, Inc.
- World Trade Center
- The Human Element of Business, Inc

E. List of Other Key Partners:

- Association De Maquiladoras, A.C.
- CMIC
- Paso Del Norte Public Policy Institute
- El Paso Central Business Association
- El Paso Coalition for the Homeless
- Paso Del Norte Health Foundation
- University of Texas
- El Paso Community College

F. List of Developable Sites:

- Pendale/Vista Del Sol Industrial Park
 - Northwestern Corporate Center
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GARY/EAST CHICAGO, INDIANA

A. Zone Vital Statistics:

1. Population of the Most Populous City: Gary - 116,646

2. Zone Population: 48,889

3. Approximate Zone Size: 17 square miles

4. Poverty Rate: Approximately 40%

5. Unemployment Rates: 7.1%-Gary - the State's unemployment rate is 2.8%

6. Education: Approximately 25% of Zone residents over age 25 in the Brunswick Neighborhood, 45% in the Central/Mission Neighborhood, and 44% in the Emerson Neighborhood lack a high school diploma.

B. Estimated Number of Jobs Created or Retained: 10,000

C. Proposed Leveraged Commitments: \$700 million

1. Public Sector: \$200 million

2. Private Sector: \$500 million

D. Key Business Partnerships:

Over 20 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- NBD Bank
- Bank Calumet
- Peoples Bank
- Citizens Financial Services
- Sand Ridge Bank
- Centier Bank
- Pinnacle Bank
- Lake Federal Savings and Loan Assoc.
- American Trust & Savings
- American Savings FSB
- National City
- Bank One
- Security Federal Bank
- Merchantile National Bank of Indiana
- Zip-A-Tee Shirt Manufacturing
- Curtis and Associates Employment Co.
- Geric Home Health Care, Inc.

E. List of Other Key Partners:

- Interfaith Foundation
- Urban Enterprise Foundation
- Indiana University Northwest
- YMCA
- Purdue University Calumet
- Urban League of Northwest Indiana
- Lake Area United Way
- Gary Police Foundation

F. List of Developable Sites:

- Gary Airport
 - Burns Ditch
 - Gibson Yards
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HUNTINGTON, WEST VIRGINIA/IRONTON, OHIO

County Co-Sponsors: Cabell County, West Virginia and Lawrence County, Ohio

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Huntington, WV - 54,844
- 2. Zone Population:** 31,139
- 3. Approximate Zone Size:** 10 square miles
- 4. Poverty Rate:** Approximately 49%
- 5. Unemployment Rate:** Approximately 16%
- 6. Education:** Approximately 63% of Zone residents are high school graduates

B. Estimated Number of Jobs Created or Retained: 2,000

C. Proposed Leveraged Commitments: \$700 million

- 1. Public Sector:** \$600 million
- 2. Private Sector:** \$100 million

D. Key Business Partnerships:

Over 10 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- BIOMASS Group, Inc
- Ironton Iron

E. List of Other Key Partners:

- Goodwill Industries of KYOVA
- NAACP
- First Baptist Church
- Marshall University
- YMCA
- Tri-State Opportunities Industrialization Center (OIC)
- Cabell County Schools

F. List of Developable Sites:

- Interstate 64 Corridor Site
- West Virginia Route 2 Site

- Ashland, Inc. Site
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KNOXVILLE/KNOX COUNTY, TENNESSEE

County Co-Sponsor: Knox County, Tennessee

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Knoxville - 165,121
- 2. Zone Population:** 48,192
- 3. Approximate Zone Size:** 16 square miles
- 4. Poverty Rate:** 40.3%
- 5. Unemployment Rate:** 12%
- 6. Education:** 20% have less than a 9th grade education and 44% of Zone residents lack a high school diploma

B. Estimated Number of Jobs Created or Retained: 2,040

C. Proposed Leveraged Commitments: \$700 million

- 1. Public Sector:** \$600 million
- 2. Private Sector:** \$100 million

D. Key Business Partnerships:

Over 15 businesses made commitment in the Strategic Plan. Some of the key business partners are:

- First Tennessee Bank
- Home Federal Bank
- Sam Furrow Company
- Knoxville Area Chamber Partnership

E. List of Other Key Partners:

- National Trust for Historic Preservation
- Knoxville Housing Partnership

F. List of Developable Sites:

- CenterCity Business Park
 - Southern Railway Coster Shop
 - I-40 Industrial Corridor
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MIAMI/MIAMI-DADE COUNTY, FLORIDA

County Co-Sponsor: Miami-Dade, Florida

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Miami - 358,648
- 2. Zone Population:** 49,616
- 3. Approximate Zone Size:** 13 square miles
- 4. Poverty Rate:** 48%
- 5. Unemployment Rate:** 13%
- 6. Education:** 52% of adults have not completed high school

B. Estimated Number of Jobs Created or Retained: 5,800

C. Proposed Leveraged Commitments: \$1.7 billion

- 1. Public Sector:** \$1.3 billion
- 2. Private Sector:** \$400 million

D. Key Business Partnerships:

Over 90 businesses made commitments in the Strategic Plan. Some of the key partners are:

- Fine Air Services
- Grand Bay Hotel
- Burdines
- Marriott
- Omni International Mall
- Sirgnay Enterprises
- Turner Construction
- Knight Ridder
- Sea Land Services
- Norwegian Cruise Line
- American Airlines
- BellSouth
- BioMiami
- Citibank
- Colonial Bank
- Espirito Santo Bank
- Eurobank
- Fannie Mae
- First Union Nat. Bank

- Grand Bay Hotel
- Hamilton Bank
- Holiday Inn
- Jackson Memorial Hospital
- Port of Miami
- WalMart
- United Airlines
- Seminole Theatre Group

E. List of Other Key Partners:

- Florida International University
- Association of Builders and Contractors Institute
- Opa-Locka Community Development Corporation

F. List of Developable Sites:

- Homestead/Florida City Site
 - Northside/Poinciana Industrial Center
 - Opa Locka Airpark Site
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MINNEAPOLIS, MINNESOTA

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Minneapolis - 368,383
- 2. Zone Population:** 46,977
- 3. Approximate Zone Size:** 7 square miles
- 4. Poverty Rate:** 40%
- 5. Unemployment Rate:** 14%
- 6. Education:** 33% of Zone residents, over age 25, lack a high school diploma

B. Estimated Number of Jobs Created or Retained: 7,000

C. Proposed Leveraged Commitments: \$2 billion

1. Public Sector: \$1.3 billion
2. Private Sector: \$700 million

D. Key Business Partnerships:

Over 10 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- Fannie Mae

- Community Reinvestment Fund
- US Bankcorp
- Franklin National Bank
- Greater Minneapolis Chamber of Commerce
- Norwest Corporation
- Riverside Bank
- Western Bank

E. List of Other Key Partners:

- Children's Defense Fund, Minneapolis
- Habitat for Humanity
- Minnesota Council of Non-Profits
- Minnesota Council on Foundations
- NAACP
- United Way
- Urban League of Minneapolis

F. List of Developable Sites:

- Census Tract 42
 - Southeast Minneapolis Industrial Area (SEMI)
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NEW HAVEN, CONNECTICUT

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** New Haven - 124,000
- 2. Zone Population:** 49,913
- 3. Approximate Zone Size:** 5 square miles
- 4. Poverty Rate:** 33.7%
- 5. Unemployment Rate:** 12.9%
- 6. Education:** 38% of Zone residents, over age 25, lack a high school diploma

B. Estimated Number of Jobs Created or Retained: 9,000

C. Proposed Leveraged Commitments: \$700 million

- 1. Public Sector:** \$300 million
- 2. Private Sector:** \$400 million

D. Key Business Partnerships:

Over 10 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- New Haven Savings Bank
- Olin
- Arts Industry Coalition
- New Haven Chamber of Commerce
- International Festival of Arts
- Long Wharf Galleria, Inc.
- Matthews Ventures
- Regional Cultural Plan for New Haven
- Science Park Development Corp.

E. List of Other Key Partners:

- Yale University
- New Haven Board of Education
- Community Foundation

F. List of Developable Sites:

- New Haven Downtown, Harbor, Industrial Zone
 - West Haven - West River Crossing
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NORFOLK/PORTSMOUTH, VIRGINIA

A. Zone Vital Statistics:

1. Population of the Most Populous City: Norfolk - 261,229

2. Zone Population: 49,055

3. Approximate Zone Size: 10 square miles

4. Poverty Rate: 30%

5. Unemployment Rate: 19.95%

6. Education: 57% of Zone residents lack a high school diploma and 25% have less than a 9th grade education

B. Estimated Number of Jobs Created or Retained: 12,443

C. Proposed Leveraged Commitments: \$600 million

1. Public Sector: \$400 million

2. Private Sector: \$200 million

D. Key Business Partnerships:

Over 160 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- Crestar Bank
- First Union Bank
- NationsBank
- Wachovia Bank
- Branch Bank & Trust
- Dennys
- Interior Trends
- Wynn Nursery
- VA Power
- Office Depot
- Arthurs Drugs
- SSS Car Wash
- ERA Reality
- Burger King
- Pollards Chicken
- Maid Brigade
- Super 8 Motel
- Foot Locker
- Baker Street Metal
- Claud's Lawn Care
- B&B Exxon
- Dozier Enterprises
- Spirit Cruises
- Golds Gym

E. List of Other Key Partners:

- NAACP
- Norfolk Public Schools

- Portsmouth Public Schools
- Norfolk State University
- Old Dominion University
- The Urban League
- Tidewater Community College
- The United Way

F. List of Developable Sites:

- The Hampton Boulevard Redevelopment Project
 - The Portsmouth Commerce Park / Tower Mall
 - The Cox and Norfolk Southern Properties
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SANTA ANA, CALIFORNIA

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** Santa Ana - 311,500
- 2. Zone Population:** 49,432
- 3. Approximate Zone Size:** 4 square miles
- 4. Poverty Rate:** 31%
- 5. Unemployment Rate:** 5.6% - Compared to a 2.7% unemployment rate for all of Orange County.
- 6. Education:** 20% of Zone residents, 18 to 25 years of age, have high school diplomas

B. Estimated Number of Jobs Created or Retained: 1,000

C. Proposed Leveraged Commitments: \$2.54 billion

- 1. Public Sector:** \$2.5 billion
- 2. Private Sector:** \$40 million

D. Key Business Partnerships:

Over 50 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- ITT Industries
- Air Cleaning Technology
- B.J. Bindery
- Bonerts Slice of Pie
- CB Richard Ellis
- Financial Statement Services, Inc.
- FirstWorld Communications

- Gold Coast Baking Co., Inc.
- L&N Uniform Supply Co.
- Main Photo Service
- Motorvac Technologies
- Tom's Truck Center
- Voit Commercial Brokerage
- Lee & Associates
- Industrial Properties
- Jacobs Pipe Consulting Inc.
- Santa Ana Chrysler Plymouth/Jeep Eagle

E. List of Other Key Partners:

- SER Jobs for Progress
- Delhi Community Center
- Catholic Charities
- Boys and Girls Club of Santa Ana
- Santa Ana Unified School District
- Planned Parenthood

F. List of Developable Sites:

- Associated Cement Plant
 - East First Street
 - South Main
-

ST. LOUIS, MISSOURI/EAST ST. LOUIS, ILLINOIS

A. Zone Vital Statistics:

- 1. Population of the Most Populous City:** St. Louis, MO - 396,685
- 2. Zone Population:** 49,507
- 3. Approximate Zone Size:** 14 square miles
- 4. Poverty Rate:** 47%
- 5. Unemployment Rate:** 24%
- 6. Education:** 49% of Zone residents lack a high school diploma

B. Estimated Number of Jobs Created or Retained: 8,450

C. Proposed Leveraged Commitments: \$2.4 billion

1. Public Sector: \$1.6 billion

2. Private Sector: \$800 million

D. Key Business Partnerships:

Over 20 businesses made commitments in the Strategic Plan. Some of the key business partners are:

- Casino Queen
- Commerce Bank
- CTS
- GLCC
- Historic Restoration, Inc.
- MasterCard International
- May
- Minority Business Council
- ML Foods
- Operation Excel
- Sverdrup Corp.
- Youthland Family Center
- Thompson Coburn
- WAVE

E. List of Other Key Partners:

- Annie Casey Foundation
- The Welfare-to-Work Partnership
- The Enterprise Foundation
- University of Missouri-St.Louis
- St.Louis Community College
- The Urban League
- Clergy Coalition
- African-American Churches in Dialogue

F. List of Developable Sites:

- North Riverfront Site
 - Central Core Site
 - Rivers South Site
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