

HUD Financial Management Business Case

Exhibit 300: Capital Asset Plan and Business Case Summary

Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview (All Capital Assets)

Date of Submission	9/10/2007
Agency	Department of Housing and Urban Development
Bureau	Working Capital Fund
Name of this Capital Asset	CFO - 1768010 - HUD Financial Management Business Case
What kind of investment will this be in this Budget Year?	Mixed Life Cycle

Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap:

DHUD currently supports 4 core financial systems that collect information to prepare consolidated information. Maintaining 4 non-integrated financial systems requires 4 organizations to support separate processes/systems to complete the same financial functions; and manage different contract teams to complete their financial management responsibilities. OCFO will implement the PeopleSoft (PS) COTS Federal certified core financial system (CFS) and integrate HUDCAPS, FHA SL, GFAS and FIMS financial systems to the enterprise CFS. Additional subsidiary systems will also be integrated to the enterprise system; BONDS, CCFF, DARTS, EZBudget, FAADS, FDM, GFITS, Hyperion, PSCRS, PAS, SAVE and BOSS by FY 2012. The 4 OCFO organizations are collaborating/initiating BPR work to ensure a smooth transition to a single integrated core financial system. FHA and Ginnie Mae have already implemented a PS system to support eventual transition to the enterprise CFS. OCFO completed the planning & requirements stage work; including confirmation the PS COTS software would achieve HUDs EA goals/objectives. A significant effort during the ongoing phased approach is to assess the financial, programmatic, and mixed systems operating on multiple disparate platforms that provide information to the financial systems. The assessments include developing a plan to standardize and migrate financial functions to the enterprise core financial system to support HUD's planned EA goals to align with the major segment architectures that support HUD's major business processes. OCFO and FHA will select a qualified shared service provider to host the enterprise system and integrate the 4 financial systems to a single system by FY 2012. OCFO and FHA will transition and integrate to a single system FY 2009/10; Ginnie Mae will integrate to the enterprise system FY 2010 and OFHEO will transition in FY 2011/12. Achieving integrated financial management for HUD will result in a reduction in the total number of systems maintained, provide online, real-time information for management decision-making, enable HUD to participate in E-government initiatives and align with HUD's IT modernization goals. Maintaining an integrated system will ensure standardization of systems and processes, reduce costly and inefficient operations maintenance and ensure ongoing compliance with Federal financial system and accounting requirements, and strengthen internal controls to ensure full FFMIA and FMFIA compliance.

Did the Agency's Executive/Investment Committee approve this request?	Yes
If "yes," what was the date of this approval?	7/11/2007
Did the Project Manager review this Exhibit?	Yes
Has the agency developed and/or promoted cost effective, energy efficient and	No

environmentally sustainable techniques or practices for this project.	
Will this investment include electronic assets (including computers)?	Yes
Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)	No
If "yes," is an ESPC or UESC being used to help fund this investment?	
If "yes," will this investment meet sustainable design principles?	
If "yes," is it designed to be 30% more energy efficient than relevant code?	
Does this investment directly support one of the PMA initiatives?	Yes
Briefly describe how this asset directly supports the identified initiative(s)?	A single CFS will enable HUD to provide on line real time financial/budget information to HUD decision makers to improve financial performance; including reducing improper payments. HUD will maintain comprehensive budget information for consolidation with performance information to improve Budget Performance Integration and allow management to assess/improve program performance. A single CFS will ensure participation in expanded E-Government requirements and programs.
Is this investment for information technology?	Yes
If the answer to Question: "Is this investment for information technology?" was "Yes," complete this sub-section. If the answer is "No," do not answer this sub-section.	
What is the level of the IT Project? (per CIO Council PM Guidance)	Level 3
What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance):	(1) Project manager has been validated as qualified for this investment
If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?	N/A
Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?	Yes
SENSITIVE DATA: Some of the questions/responses from this section were omitted.	

Section B: Summary of Spending (All Capital Assets)

Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in thousands, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated "Government FTE Cost," and should be excluded from the amounts shown for "Planning," "Full Acquisition," and "Operation/Maintenance." The "TOTAL" estimated annual cost of the investment is the sum of costs for "Planning," "Full Acquisition," and "Operation/Maintenance." For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

Table 1: SUMMARY OF SPENDING FOR PROJECT			
* Costs in thousands			
	PY 2007	CY 2008	BY 2009
TOTAL BUDGETARY RESOURCES	30454.58	11804.381	31998.320

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies). Government FTE Costs should not be included as part of the TOTAL represented.

SENSITIVE DATA: Some of the questions/responses from this section were omitted.

Section C: Acquisition/Contract Strategy (All Capital Assets)

SENSITIVE DATA: The information in this section was omitted completely.

Section D: Performance Information (All Capital Assets)

SENSITIVE DATA: The information in this section was omitted completely.

Section E: Security and Privacy (IT Capital Assets Only)

SENSITIVE DATA: The information in this section was omitted completely.

Section F: Enterprise Architecture (EA) (IT Capital Assets Only)

In order to successfully address this area of the capital asset plan and business case, the investment must be included in the agency's EA and Capital Planning and Investment Control (CPIC) process and mapped to and supporting the FEA. The business case must demonstrate the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

Is this investment included in your agency's target enterprise architecture? Yes

If "no," please explain why this investment is not included in your agency's target enterprise architecture?

Is this investment included in the agency's EA Transition Strategy? Yes

Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)? Yes

SENSITIVE DATA: Some of the questions/responses from this section were omitted.

Part II: Planning, Acquisition And Performance Information

Section A: Alternatives Analysis (All Capital Assets)

Did you conduct an alternatives analysis for this project? Yes

In selecting the best capital asset, you should identify and consider at least three viable alternatives, in addition to the current baseline, i.e., the status quo. Use OMB Circular A-94 for all investments, and the Clinger Cohen Act of 1996 for IT investments, to determine the criteria you should use in your Benefit/Cost Analysis.

SENSITIVE DATA: Some of the questions/responses from this section were omitted.

Section B: Risk Management (All Capital Assets)

You should have performed a risk assessment during the early planning and initial concept phase of this investment's life-cycle, developed a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Does the investment have a Risk Management Plan? Yes

What is the date of the risk management plan? 7/31/2007

SENSITIVE DATA: Some of the questions/responses from this section were omitted.

Section C: Cost and Schedule Performance (All Capital Assets)

SENSITIVE DATA: The information in this section was omitted completely.