

II. ONE AND FIVE YEAR GOALS AND OBJECTIVES

A. OVERVIEW

The City is making progress on the priorities addressing the needs identified and described in the five-year Consolidated Plan and one-year Action Plan, and all major objectives are on target as indicated in the following Section, II-B (Assessment). The City's greatest barrier to retaining and expanding its stock of affordable housing is the extremely high cost of housing and the lack of undeveloped land in the City. Although the City continues to provide incentives for the development of affordable housing and these efforts have produced results, the factors of high housing costs and the lack of developable land have an impact on the fulfillment of the City's overall goal of developing viable communities through the provision of decent housing, a suitable living environment and expanded economic opportunities for principally low and moderate income persons.

The City of Long Beach utilized the priorities outlined in the Consolidated Plan and input received from the community to prioritize funding and establish activities to address community needs. The performance results of these activities and the specific one and five year goals and objectives to which they are tied identify successes that can be attributed to the collaborative effort fostered through the planning process as well as areas in which the City needs to focus and possibly change strategies to address emerging community needs more effectively.

B. NEW OUTCOME MEASUREMENT PERFORMANCE FRAMEWORK

In March of 2005, HUD's Office of Community Planning Development (CPD) established and published a notice in the Federal Register requiring grantees to implement a new CPD Outcome Performance Measurement System during the current reporting period of this document, October 2005 – September 2006. The new system is expected to allow HUD to access readily available data from grant recipients, aggregate the data nationally to demonstrate the positive impact housing and community development programs are making at the national level, and communicate program results to funding decision makers and the public. In addition, the new system will inform the public of the City's decisions about program design and implementation. Accordingly, the City for the first time is being guided by this new system to assess and demonstrate its progress in addressing the high priority needs that are stated in its Five Year Consolidated Plan.

The first component of the CPD Outcome Performance Measurement System offers three possible objectives for each activity based on the broad statutory purpose of HUD programs. These objectives are used to describe the purpose of an activity. The second component of the system specifies program outcomes designed to capture the expected result of the objective, or what the City seeks to achieve.

When funding an activity, the City determines which of the three objectives best describes the purpose of the activity. The three objectives are:

- **Suitable Living Environment (SL)** - In general, this objective relates to activities that are designed to benefit communities, families, or individuals by addressing issues in their living environment.
- **Decent Housing (DH)** - The activities that typically would be found under this objective are designed to cover the wide range of housing possible under HOME, CDBG, or ESG. This objective focuses on housing programs where the purpose of the program is to meet individual family or community needs and not programs where housing is an element of a larger effort, since such programs would be more appropriately reported under Suitable Living Environment.
- **Creating Economic Opportunities (EO)** - This objective applies to the types of activities related to economic development, commercial revitalization, or job creation.

Once the objective for the activity is identified, the City determines which of the three outcome categories best reflects what the City seeks to achieve by funding the activity. The three outcome categories are:

- **(Outcome 1) Availability/Accessibility.** This outcome category applies to activities that make services, infrastructure, public services, public facilities, housing, or shelter available or accessible to low-and moderate-income people, including persons with disabilities. In this category, accessibility does not refer only to physical barriers, but also to making the affordable basis of daily living available and accessible to low and moderate income people where they live.
- **(Outcome 2) Affordability.** This outcome category applies to activities that provide affordability in a variety of ways in the lives of low-and moderate-income people. It can include the creation or maintenance of affordable housing, basic infrastructure hook-ups, or services such as day care.
- **(Outcome 3) Sustainability. Promoting Livable or Viable Communities.** This outcome applies to projects where the activities are aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefit to persons of low-and moderate-income or by

removing or eliminating slums or blighted areas, through multiple activities or services that sustain communities or neighborhoods.

Each outcome category can be connected to each of the overarching objectives, resulting in a total of nine groups of outcome/objective as indicted in the matrix below.

Link between General Objectives and Outcomes

Please refer to this matrix to identify the outcome statement associated with the keys (SL-1, etc) listed in the tables included in the next section of this CAPER document.

	Outcome 1: Availability/Accessibility	Outcome 2: Affordable	Outcome 3: Sustainability
General Objective SL: Suitable Living Environment	<p>SL-1 Accessibility for the purpose of creating Suitable Living Environments</p>	<p>SL-2 Affordability for the purpose of creating Suitable Living Environments</p>	<p>SL-3 Sustainability for the purpose of creating Suitable Living Environments</p>
General Objective DH: Decent Housing	<p>DH-1 Accessibility for the purpose of providing Decent Housing</p>	<p>DH-2 Affordability for the purpose of providing Decent Housing</p>	<p>DH-3 Sustainability for the purpose of providing Decent Housing</p>
General Objective EO: Economic Opportunity	<p>EO-1 Accessibility for the purpose of creating Economic Opportunities</p>	<p>EO-2 Affordability for the purpose of creating Economic Opportunities</p>	<p>EO-3 Accessibility for the purpose of creating Economic Opportunities</p>

1. PRIORITIES FOR HOUSING NEEDS

a. Provide and Preserve Safe, Decent and Affordable Housing for Long Beach Households with the Greatest Need

Objective DH-2 Assist affordable housing developers in the production of affordable rental housing, and in the production of affordable ownership housing, with financial assistance including predevelopment loans, bridge loans, construction loans, and permanent financing. Maximize leveraging of City-provided funding with other public and private sources of funds to maximize the number and affordability of units created.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
HOME/ Set-aside	<ul style="list-style-type: none"> Multi-Family Residential Rental Housing Production For-Sale Residential Housing Production 	<ul style="list-style-type: none"> Housing units 	2005-06	10	32*	320%*
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			48	32	67%	

FY05-06 Activities Expenditure:

\$187,684

***Note:** Please refer to page 71 for projects underway.

Objective DH-2 Rental assistance available for a period of two years to eligible tenants residing in buildings that have been rehabilitated with HOME loan funds. Tenants whose income is below the maximum limit pay 30% of their monthly income for rent, while the City pays the difference (approximately 70%) of the total contract rent, directly to the owner. Security deposit assistance to qualified low-income, formerly homeless households to enable them to secure long-term permanent housing in unsubsidized apartments.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
HOME	<ul style="list-style-type: none"> Tenant-Based Rental Assistance (TBA) Security Deposit/Utility Deposit Assistance 	<ul style="list-style-type: none"> Number of households assisted 	2005-06	18	40	222%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			90	40	44%	

FY05-06 Activities Expenditure:

\$68,982

1. PRIORITIES FOR HOUSING NEEDS (continued)

b. Address Substandard Conditions and Severe Overcrowding in Long Beach Neighborhoods

Objective SL-3 The home improvement activities in this category will sustain the current housing stock in targeted low/moderate income areas in order to create a suitable living environment.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG/ RDA	<ul style="list-style-type: none"> Home Improvement Rebate Tool Rental Assistance Home Security Program 	<ul style="list-style-type: none"> Number of housing units to be assisted that are occupied by low-income households 	2005-06	350	775	221%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				1,750	775	44%

FY05-06 Activities Expenditure:

\$1,265,804

Objective SL-3 The code enforcement activities in this category will sustain the current housing stock in targeted low/moderate income areas in order to create a suitable living environment.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Fresh Start Intensified Code Enforcement City Attorney Code Enf. City Prosecutor Code Enf. Proactive Code Enf. (PACE) Police Code Enforcement 	<ul style="list-style-type: none"> Number of housing units inspected in LOW/MOD areas Cases opened: 4850 Cases resolved: 2318 	2005-06	25,225	34,223	135%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				126,125	34,223	27%

FY05-06 Activities Expenditure:

\$1,747,440

1. PRIORITIES FOR HOUSING NEEDS (continued)

b. Address Substandard Conditions and Severe Overcrowding in Long Beach Neighborhoods (continued)

Objective DH-2 Low Interest loans, typically at 0% to private owners, nonprofit housing developers, and certified CHDOs to rehabilitate multi-family residential rental properties for occupancy by low and very-low income households at affordable rents. Loans to nonprofit housing developers and certified CHDOs may include funds for acquisition and rehabilitation of the properties. Funds may include eligible CHDO operating expenses if the developer is a CHDO. Loans may be on a residual receipt basis for nonprofit developers and CHDOs. May refinance existing HOME funded loans and provide new funds to rehabilitate and preserve existing deed restrictions for low and very-low income households for nonprofit developers. This project also includes acquisition and/or rehabilitation by the City and/or the Long Beach Housing Development Company of HUD foreclosed properties for rent to low and very low income households, or the city may designate a nonprofit housing developer to rehabilitate and manage the acquired units for rent, or may sell properties to providers of rental housing.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
HOME	<ul style="list-style-type: none"> Multi-Family Residential Rehabilitation Loan Program Acquisition/Rehabilitation 	<ul style="list-style-type: none"> Number of housing units 	2005-06	--	336	--
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			242	336	138%	

FY05-06 Activities Expenditure:

\$3,925,164

*** Note:** The actual number above reflects the total number of units attached to current projects rather than the individual number of units active during the fiscal year because the IDIS reporting system reports activity in all units of a project if funds are spent. All units attached to projects active during the 5-year reporting period will be impacted by the conclusion of the fifth year.

Objective DH-3 Low-interest (3%) loans to low-income homeowners to rehabilitate owner-occupied residential property of one to four units on a lot.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
HOME	<ul style="list-style-type: none"> Homeowner-Occupied Rehabilitation Loan Program 	<ul style="list-style-type: none"> Number of housing units 	2005-06	96	42	44%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			480	42	9%	

FY05-06 Activities Expenditure:

\$1,298,985

1. PRIORITIES FOR HOUSING NEEDS (continued)

c. Encourage Owner Occupancy

Objective DH-2 Provides conditional grants to qualified first-time homebuyers, purchasing in the City of Long Beach, for down payment and non-recurring closing costs to allow a Section 8 family to participate in the Section 8 Homeownership Program. Provides eligible low and very-low income borrowers with below market interest rate loans to assist them in purchasing their first homes. The City and/or the Long Beach Housing Development Company will acquire and/or rehabilitate properties for sale to low and very-low income households. Activities under this project include: Down Payment Assistance Program for Section 8 Homebuyers, Second Mortgage Assistance, Acquisition and/or Rehabilitation of Properties.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
HOME	<ul style="list-style-type: none"> Down Payment Assistance Program for Section 8 Homebuyers 2nd Mortgage Assistance Acquisition/Rehabilitation of Foreclosed Properties 	<ul style="list-style-type: none"> Number of households assisted 	2005-06	12	1*	8%*
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				61	1	2%

FY05-06 Activities Expenditure:

Underway

***Note:** Please refer to page 35 for explanation.

Objective DH-2 Down payment assistance toward the purchase of single-family housing through loans, advances, deferred payment loans, grants, or other forms of assistance consistent with the ADDI requirements to qualified first-time homebuyers. This program offers assistance up to \$10,000 per household, or of 6% of the purchase price, whichever is greater. Down payment assistance program for qualified First-Time Homebuyers.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
ADDI	<ul style="list-style-type: none"> Down Payment Assistance Program for Qualified First-Time Homebuyers. 	<ul style="list-style-type: none"> Number of households assisted 	2005-06	6	0*	0%*
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				31	0	0%

FY05-06 Activities Expenditure:

\$0

***Note:** Please refer to page 35 for explanation.

2. PRIORITIES FOR HOMELESS NEEDS

a. Following a Continuum of Care Model, Provide Supportive Services and Housing for Homeless and Persons at Risk of Becoming Homeless

Objective SL-1 Make accessible large-scale funding grants to non-profit organizations serving low/moderate income persons for the purpose of creating a suitable living environment.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Social Service Grant Program 	<ul style="list-style-type: none"> Number of agencies assisted Number of people assisted: 107,643 (duplicated) 	2005-06	10	27	270%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				50	27	54%

FY05-06 Activities Expenditure:

\$300,000

Objective SL-1 Make accessible supportive services to individuals and families that are homeless or at risk of becoming homeless through case management and counseling for the purpose of creating a suitable living environment.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Multi-Service Center (MSC) 	<ul style="list-style-type: none"> Number of people to be assisted (duplicated) 	2005-06	4,475*	28,085	--
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				--	28,085	--

FY05-06 Activities Expenditure:

\$100,000

***Note:** Expected annual number is based on the homeless population count conducted in 2005. Actual number is a duplicated service count.

2. PRIORITIES FOR HOMELESS NEEDS (continued)

a. Following a Continuum of Care Model, Provide Supportive Services and Housing for Homeless and Persons at Risk of Becoming Homeless (continued)

Objective SL-1 Activities to maintain and operate emergency shelter activities (payment for shelter maintenance, operation, rent, security, fuel, equipment, insurance, utilities, food, and furnishings).

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
ESG	<ul style="list-style-type: none"> • Emergency Shelter • Prevention • Maintenance and operation of homeless facilities 	<ul style="list-style-type: none"> • Number of clients that received residential services* 	2005-06	4,475*	1,440	32%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			--	1,440	--	

FY05-06 Activities Expenditure:

\$274,890

* **Note:** Six (6) agencies served an average of 146 clients with residential services per day and 104 clients with non-residential services per day. Expected annual number is based on the homeless population count conducted in 2005.

3. PRIORITIES FOR SPECIAL NEEDS POPULATIONS

a. Provide Housing and Supportive Services for Special Needs Populations

Objective SL-1 Continue to support and make available funding priority for service-enriched housing and to organizations who serve special needs populations (childcare, after school programs, health programs, etc.) for the purpose of creating a suitable living environment.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Social Service Grant NAP Agencies 	<ul style="list-style-type: none"> Number of agencies who serve special needs populations 	2005-06	9	41	456%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			45	41	91%	

FY05-06 Activities Expenditure:

\$776,454

*** Note:** Please refer to *Appendix 2-C* on page 97 for agency names and funding amounts.

4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS

a. Retain, Expand and Attract Business by Encouraging Development Centered on Small Businesses and Job Creation

Objective E0-1 To provide for the attraction, creation, expansion of businesses, concentrating on low-moderate income areas, especially the creation of low-moderate income jobs. Focus services on small businesses, utilizing bilingual workers to outreach and furnish information about business development and loan programs.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Economic Development Loan for Jobs Program Micro-enterprise Loan Program Loan Program for Area Benefit Hire-a-Youth Section 8 Job Creation* Grow Long Beach - Revolving Loan Program 	<ul style="list-style-type: none"> Number of jobs for low- or moderate- income persons 	2005-06	24	74	308%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
MULTI-YEAR GOAL				121	74	61%

FY05-06 Activities Expenditure:

\$947,123

*** Note:** The City has fulfilled its job creation requirements necessitated by Section 108 Loan obligation. As a result, 1199 jobs for low-income individuals were created. For more information, please refer to page 57.

Objective E0-1 To provide capital and services for the attraction, creation and expansion of businesses, concentrating on low-moderate income areas, especially the creation of low-moderate income jobs. Focuses services on small businesses, utilizing bilingual workers to outreach and furnish information about business development and loan programs. Activities develop neighborhood serving businesses located in low/moderate areas.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Neighborhood Business Investment Store Front Improvement Business Revitalization/ Beautification Small Business Outreach Enterprise Zone Program 	<ul style="list-style-type: none"> Number of businesses assisted 	2005-06	470	1,247	265%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
MULTI-YEAR GOAL				2,350	1,247	53%

FY05-06 Activities Expenditure:

\$2,790,831

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

b. Improve and Provide Public Community Facilities, and Make Necessary Infrastructure Improvements to Serve Low and Moderate Income Persons with Special Needs

Objective SL-1 To provide upgrades to public facilities and improve infrastructure for disabled accessibility and to ensure compliance with the Americans with Disabilities Act (ADA) in order to create a suitable living environment.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> ADA – Improvements to Public Facilities 	<ul style="list-style-type: none"> Number of public facilities improved 	2005-06	5	23	460%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			25	23	92%	

FY05-06 Activities Expenditure:

\$610,526

*** Note:** The City has completed its multi-year goals by implementing the ADA improvement project on public facilities throughout the city over the last 12 years.

Objective SL-1 To ensures accessibility for the disabled and comply with the Americans with Disabilities Act (ADA) in order to create a suitable living environment.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> ADA – Improvements to Public Parks 	<ul style="list-style-type: none"> Number of public parks improved 	2005-06	1	2	200
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			5	2	40	

FY05-06 Activities Expenditure:

\$170,213

*** Note:** The City has completed its multi-year goals by implementing the ADA improvement project on park facilities throughout the city over the last 12 years.

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

b. Improve and Provide Public Community Facilities, and Make Necessary Infrastructure Improvements to Serve Low and Moderate Income Persons with Special Needs (continued)

Objective SL-1 To provide services to low-moderate income neighborhoods or clientele in order to create a suitable living environment. Specifically addressing health, safety, and livability issues. The Nonprofit Assistance Program (NAP) provides facility improvements to nonprofit organizations serving low/moderate income persons.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Nonprofit Assistance Program 	<ul style="list-style-type: none"> Number of nonprofit agency facilities improved 	2005-06	9	12	125%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
			FIVE-YEAR GOAL			45

FY05-06 Activities Expenditure:

\$476,454

Objective SL-1 To provide services to low-moderate income neighborhoods or clientele in order to create a suitable living environment. Specifically addresses health, safety, and livability issues and focuses resources to improve neighborhoods. The Neighborhood Partners program provides neighborhood/community groups within the CDBG target zone with matching grants of up to \$5,000 in goods and services for community projects. The projects must have a public benefit and be supported by the organization's governing body, as well as the affected neighborhood. Provides for the improvement and enhancement of facilities serving low/moderate income neighborhoods.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Neighborhood Partners Program 	<ul style="list-style-type: none"> Number of public facilities improved 	2005-06	10	18	180%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
			FIVE-YEAR GOAL			50

FY05-06 Activities Expenditure:

\$105,277

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

b. Improve and Provide Public Community Facilities, and Make Necessary Infrastructure Improvements to Serve Low and Moderate Income Persons with Special Needs (continued)

Objective SL-1 To provide services to low-moderate income neighborhoods or clientele in order to create a suitable living environment. Specifically addresses health, safety, and livability issues and focuses resources to improve neighborhoods and develop community leadership. New Park Development is the creation of parks providing open and recreational space for low and moderate income families and individuals in densely populated areas.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> New Park Development 	<ul style="list-style-type: none"> Number of public facilities improved 	2005-06	2	0*	0%*
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				10	0	0%

FY05-06 Activities Expenditure:

\$0

*** Note:** Expected outcome on the above activity will be reported in subsequent years.

Objective SL-3 To provide for the improvement and enhancement of low/moderate income neighborhoods. Specifically addresses health, safety, and livability issues. The Neighborhood Sidewalk Replacement Program trains youth to create sidewalks to improve and enhance low/moderate neighborhoods.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Neighborhood Sidewalk Replacement Program 	<ul style="list-style-type: none"> Public facilities improved (square feet of sidewalk) 	2005-06	500	1,400	280%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				2,500	1,400	56%

FY05-06 Activities Expenditure:

\$14,891

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

b. Improve and Provide Public Community Facilities, and Make Necessary Infrastructure Improvements to Serve Low and Moderate Income Persons with Special Needs (continued)

Objective SL-3 To provide for the improvement and enhancement of low/moderate income neighborhoods. Specifically addresses health, safety, and livability issues. The Sidewalk Replacement Program replaces sidewalks to improve and enhance low/moderate income neighborhoods and provides alley improvements in low and moderate income areas.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Sidewalk Replacement 	<ul style="list-style-type: none"> Public facilities improved (square feet of sidewalk) 	2005-06	200,000	355,000	178%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				1,000,000	355,000	36%

FY05-06 Activities Expenditure:

\$613,754

*** Note:** Please refer to *Appendix 4-C* on page 337 for Sidewalk Improvement Neighborhood Areas.

Objective SL-3 To provide for the improvement and enhancement of low-moderate income neighborhoods. Specifically addresses health, safety, and livability issues. The Urban Forestry Program utilizes neighborhood volunteers to plant and maintain trees along public parkways in target areas.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Urban Forestry Program 	<ul style="list-style-type: none"> New trees planted <p>Trees maintained from previous program years: 500</p>	2005-06	250	206	82%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				1250	206	16%

FY05-06 Activities Expenditure:

\$107,340

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

c. Provide Needed Public and Community Services for Low and Moderate Income Persons and Those with Special Needs

Objective SL-1 To provide services to low/moderate income neighborhoods or clientele. Specifically addresses health, safety, and livability issues. Focuses resources to improve neighborhoods and develop community involvement.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Storefront Community Police Centers 	<ul style="list-style-type: none"> Number of Community Police Centers Number of people assisted by four Community Police Centers (duplicated): 12,516 	2005-06	4	4	100%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			4	4	100%	

FY05-06 Activities Expenditure:

\$191,269

Objective SL-1 To provide services to low-moderate income neighborhoods or clientele. Specifically addresses health, safety, and livability issues. Focuses resources to improve neighborhoods and develop community leadership. The Neighborhood Resource Center (NRC) provides administrative and technical training for organizations located within target zone. A community room and meeting space is also available for organizations.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Neighborhood Resource Center (NRC) 	<ul style="list-style-type: none"> Number of people assisted (duplicated)* 	2005-06	25,000	41,753	167%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			125,000	41,753	33%	

FY05-06 Activities Expenditure:

\$329,785

* **Note:** Performance indicator is a count of neighborhood and community groups, meeting, workshop and event attendees, and individuals/organizations assisted in person, by phone call or by email.

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

**c. Provide Needed Public and Community Services for Low and Moderate Income Persons and Those with Special Needs
(continued)**

Objective SL-1 To provide services to low-moderate income neighborhoods or clientele. Specifically addresses health, safety, and livability issues. Focuses resources to improve neighborhoods and develop community leadership. The Neighborhood Leadership Program is a 6-month training program teaching target area residents the principles of effective leadership and provides examples of how to solve neighborhood problems. Each student must complete a community project in a low-income neighborhood.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Neighborhood Leadership Program 	<ul style="list-style-type: none"> Number of people assisted 	2005-06	30	30	100%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			150	30	20%	

FY05-06 Activities Expenditure:

\$107,404

Objective SL-1 To provide services that offer positive alternatives and activities for youth. Specifically targeting at-risk youth. After School, Weekend, Summer and Mobile Recreation, and the Gang Intervention & Prevention guidance and counseling programs are offered in ten designated low/moderate income neighborhoods.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	Youth Services <ul style="list-style-type: none"> After-school/Weekend Recreation Program Intervention/Prevention Mobile Recreation Program 	<ul style="list-style-type: none"> Number of people assisted (duplicated) 	2005-06	53,000	264,178	498%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL			256,000	264,178	99%	

FY05-06 Activities Expenditure:

\$515,883

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

**c. Provide Needed Public and Community Services for Low and Moderate Income Persons and Those with Special Needs
(continued)**

Objective SL-3 Interim assistance to strengthen Neighborhood Improvement Strategy (NIS) activities through outreach and organization of neighborhood clean-ups.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Neighborhood Clean-up Program 	<ul style="list-style-type: none"> Number of neighborhood clean-ups Number of area residents assisted (duplicated): 18,677 	2005-06	20	65	325%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
			FIVE-YEAR GOAL			100

FY05-06 Activities Expenditure:

\$96,018

Objective SL-3 To provide for the improvement and enhancement of services to low-moderate income neighborhoods. Specifically addresses health, safety, and livability issues, by actively engaging residents in neighborhood problem solving activities.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Neighborhood Improvement Strategy Program 	<ul style="list-style-type: none"> Number of participants 	2005-06	5,000	6,935	139%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
			FIVE-YEAR GOAL			25,000

FY05-06 Activities Expenditure:

\$85,470

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

**c. Provide Needed Public and Community Services for Low and Moderate Income Persons and Those with Special Needs
(continued)**

Objective SL-3 Improve and enhance services to low-moderate income neighborhoods. Specifically addresses health, safety, and livability issues. Removal of graffiti from private and public properties in order to improve neighborhoods and discourage further graffiti. The program is offered at no cost to property owners or tenants in CDBG eligible areas. Free paint for graffiti removal is also offered through this program. Graffiti removal contractor crews respond to calls for service to paint out graffiti.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> • Graffiti Removal Program • Graffiti Landscape 	<ul style="list-style-type: none"> • Number of sites 	2005-06	25,000	41,611	166%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				125,000	41,611	33%

FY05-06 Activities Expenditure:

\$222,692

Objective SL-3 Improve and enhance services to low-moderate income neighborhoods. Specifically addresses health, safety, and livability issues. Focuses resources to improve neighborhoods and develop community leadership. The Mural Arts Program provides murals painted with community input and placed at various public facilities such as schools and parks to discourage vandalism and improve the physical exterior of facilities.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> • Mural Arts Program 	<ul style="list-style-type: none"> • Number of murals created <p>Existing murals maintained: 245</p>	2005-06	1	3	300%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				5	3	60%

FY05-06 Activities Expenditure:

\$91,582

**4. PRIORITIES FOR COMMUNITY DEVELOPMENT NEEDS
(continued)**

**c. Provide Needed Public and Community Services for Low and Moderate Income Persons and Those with Special Needs
(continued)**

Objective SL-3 To provide city-wide Fair Housing assistance and tenant/landlord counseling.

Funding Source	Activities Under This Specific Objective	Performance Indicators	Year	Expected Number	Actual Number	Percent Complete
CDBG	<ul style="list-style-type: none"> Fair Housing Counseling Tenant/landlord Counseling 	<ul style="list-style-type: none"> Number of people assisted 	2005-06	2,400	2,273	95%
			2006-07			
			2007-08			
			2008-09			
			2009-10			
FIVE-YEAR GOAL				12,000	2,273	19%

FY05-06 Activities Expenditure:

\$84,175

*** Note:** For a list of Fair Housing actions for outreach and education, please refer to *Appendix 5-A* on page 339.